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Department of the Treasury

# Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Open to Public

OMB No. 1545-0047

2021

-	nal Revenu				irs.gov/Form990 for instructi	ons and tr	le latest infor	mation.		inspectio	
Α	For the	2021 calend	dar	year, or tax year begin	ning	, 2021,	and ending			, 20	
В	Check if a	pplicable:	С					D Employ	er ident	ification number	_
	Addre	ess change	ͲН	E HANFORD MILL	S MUSEUM			23-	7321	530	
		e change		'EAST MEREDITH				E Telepho			
		return		BOX 99				(60)	7) 2	78-5744	
			ΕA	ST MEREDITH, N	Y 13757			(00	/) Z	10 5/44	
		eturn/terminated								¢ 1 1 2 0	
		nded return	-	Name and address of principal	1. 10		14(-)	G Gross ro			<u>,990.</u>
	Applie	cation pending			<sup>I officer:</sup> ELIZABETH CA	LLAHAN	• • •			103	
				ME AS C ABOVE				Are all subordinates If "No," attach a list	. See ins	d? Yes structions.	s No
<u> </u>		empt status:	_	501(c)(3) 501(c) (		947(a)(1) or	527				
J	Webs	ite:► WW	1 1	HANFORDMILLS.OF	RG		.,	Group exemption nu	umber 🕨	•	
K		organization:	_	Corporation Trust	Association Other >	LY	ear of formation:	1973 <b>M</b> s	state of I	egal domicile: N	Y
Pa		Summar									
					ion or most significant activ						
e	A	UTHENTI	<u>C_</u> I	WATER AND STEAM	M-POWERED HISTORI	<u>C SITE</u>	. <u>WE</u> INS	PIRE AUDIE	INCE:	S OF ALL	AGES
anc	T	<u>'O EXPLO</u>	RE	CONNECTIONS AN	MONG ENERGY, TECH	NOLOGY	, <u>NATURAI</u>	RESOURCES	<u>3 ANI</u>	<u>D</u>	
ü					L COMMUNITIES, WI						
ð					n discontinued its operatio				net as	sets.	
ୁ ଅ			-	· •	rning body (Part VI, line 1a				3		11
ŝ					s of the governing body (Pa				4		11
vitie					n calendar year 2021 (Part				5		16
Activities & Governance					necessary) Part VIII, column (C), line <sup>-</sup>				6 7a		77
4					from Form 990-T, Part I, In				7a 7b		0.
	DIN		Du		10111 F01111 990-1, Fait 1, 11		·····		70	Current Y	0.
	• C	ontributions	200	d grants (Part VIII ling	1h)		_	Prior Year			
e					e 2g)			613,7			<u>3,138.</u>
Revenue					A), lines 3, 4, and 7d)			<u> </u>			),741. 7,737.
Jev					nes 5, 6d, 8c, 9c, 10c, and			3,2 10,4			1,507.
-					(must equal Part VIII, colu			659,5			1,507. 5,123.
					X, column (A), lines 1-3).			039,3	· 1 / .	000	),123.
					X, column (A), line 4)						
								450.0	0.1	401	500
ŝ	15 Sa				e benefits (Part IX, column		· · · · ·	450,3	.18	431	L,592.
Expenses	<b>16a</b> Pr				column (A), line 11e)						
xpe	b To	otal fundrais	ing	expenses (Part IX, col	umn (D), line 25) 🕨	2	3,613.				
Ш	<b>17</b> O	ther expens	es (	(Part IX, column (A), lir	nes 11a-11d, 11f-24e)			185,6	542.	258	3,119.
	<b>18</b> To	otal expense	es. /	Add lines 13-17 (must (	equal Part IX, column (A),	line 25)		636,0			9,711.
	<b>19</b> Re	evenue less	exp	penses. Subtract line 1	8 from line 12			23,4			5,412.
28								Beginning of Curren		End of Y	
Net Assets or Fund Balances	<b>20</b> To	otal assets (	Par	rt X, line 16)				2,214,9			),233.
Ass	<b>21</b> To	otal liabilitie	s (F	Part X, line 26)				271,2			2,234.
Vet	22 Ne	et assets or	fun	id balances. Subtract li	ne 21 from line 20			1,943,6			7,999.
	rt II	Signatur						1, 945, 0	ч	2,121	, , , , , , , , , , , , , , , , , , , ,
		<b>.</b>				loc and staton	ante and to the h	act of my knowledge	and hal	iof it is true, correc	at and
com	olete. Decla	aration of prepa	rer (d	other than officer) is based on	Irn, including accompanying schedu all information of which preparer ha	s any knowled	lge.	lest of my knowledge		ier, it is true, correc	st, anu
Siç	m	Signatur	re of	officer				Date			
He	re	FITS	775	BETH CALLAHAN			Т	EXECUTIVE I	דסדו	C	
				t name and title			Ľ	SAECUIIVE I			
		Print/Type p			Preparer's signature		Date	Cheel	:4	PTIN	
_						m		Check			c
Pa				L MOSTERT	DEBORAH L MOSTER		5/09/22	self-employe	эa	P01213266	)
Pre	eparer	Firm's name				LP					
US	e Only	Firm's addre	SS	► <u>4 ASSOCIATE I</u>				Firm's EIN		-0625503	
					13820			Phone no.	(60		00
-					shown above? See instruct	tions				. X Yes	No
BA	A For P	aperwork R	edu	ction Act Notice, see t	the separate instructions.		TEEA01	01L 09/22/21		Form 99	<b>90</b> (2021)

		E HANFORD MIL				23-7	321530	Page <b>2</b>
Par		nt of Program Se						
				to any line in this P	art III			Χ
1	-	he organization's mis	sion:					
	SEE SCHEDUL	<u>E 0</u>						
	Did the ergenizatio	n undartaka anv aignif	icont program convi	and during the year w	hich were not listed on t	ha prior		
2	Form 990 or 990-						🗌 Yes	X No
		hese new services on t						
3				ant changes in how i	t conducts, any progra	am services?	🗌 Yes	s X No
5		hese changes on Sche			t conducts, any progre			
4		-		ments for each of its	three largest program	n services las	measured h	/ exnenses
	Section 501(c)(3)	and 501(c)(4) organi ny, for each program	izations are requir	ed to report the amo	ount of grants and allo	cations to othe	ers, the total	expenses,
4 a	(Code:	) (Expenses \$	526,894.	including grants of	\$	) (Revenue	\$	40,741.)
	SEE_SCHEDUL		02070311	5.5	·		·	10, 111,
		<u> </u>						
4 b	(Code:	) (Expenses \$		including grants of	\$	) (Revenue	\$	)
40	: (Code:	) (Expenses \$		including grants of	\$	) (Revenue	Ś	)
				inolaanig grants of	т		т	/
4 c		ervices (Describe on S						
	(Expenses \$		including grant		) (Revenu	e \$		)
4 e	e Total program se	rvice expenses 🕨	526,	894.				m 000 (2021)

Form 990 (2021) THE HANFORD MILLS MUSEUM
Part IV Checklist of Required Schedules

23-7321530	Page 3
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-			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If 'Yes,' complete Schedule C, Part III.</i>	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If 'Yes,' complete Schedule D, Part I</i>	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If 'Yes,' complete Schedule D, Part II</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV.	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If 'Yes,' complete Schedule D, Part V.	10	Х	
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
ā	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI.	11 a	Х	
ł	Did the organization report an amount for investments – other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII	11 b		Х
C	Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		Х
C	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX.	11 d		Х
e	Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e		Х
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If 'Yes,' complete Schedule D, Part X</i>	11 f		Х
	Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII	12a	Х	
ł	Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		Х
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
ł	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV.	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If 'Yes,' complete Schedule F, Parts II and IV</i>	15		х
16		16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I. See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.	19		Х
20a	Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20a		X
b	If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If 'Yes,' complete Schedule I, Parts I and II.</i>	21		Х

Form 990 (2021)

 Form 990 (2021)
 THE HANFORD MILLS MUSEUM

 Part IV
 Checklist of Required Schedules (continued)

ιa	oncekistor required ochedules (continued)		-	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22	Yes	No X
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i> .	23		x
24	<ul> <li>a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a</li> </ul>	23 24a		X
	<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
	<b>d</b> Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25	a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
	<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I.	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If 'Yes,' complete Schedule L, Part II</i>	26		х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If 'Yes,' complete Schedule L, Part III.</i>	27		X
	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
	<b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> 'Yes,' complete Schedule L, Part IV	28a		Х
	<b>b</b> A family member of any individual described in line 28a? <i>If 'Yes,' complete Schedule L, Part IV.</i>	28b		Х
	c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If Yes,' complete Schedule L, Part IV.	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i> .	30		X X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		
32	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If 'Yes,' complete Schedule R, Part L</i>	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Х	
35	a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	<b>b</b> If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O.	38	Х	
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V		Yes	No
1	a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1 a 9		res	NO
	b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1.	X	
BAA		1 c Form	A 990 (	(2021)

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Form	990 (2021) THE HANFORD MILLS MUSEUM 23-7321	530	Ρ	age 5
Parl	V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax State- ments, filed for the calendar year ending with or within the year covered by this return 2a	.6		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	. 2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instructions.			V
	Did the organization have unrelated business gross income of \$1,000 or more during the year?			Х
	If 'Yes,' has it filed a Form 990-T for this year? <i>If 'No' to line 3b, provide an explanation on Schedule O</i>	. 3b		
4 a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	. 4a		Х
b	If 'Yes,' enter the name of the foreign country►			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			Х
	If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?			
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	. 6a		Х
	If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	. 6 b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	. 7a		Х
	If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	. 7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	. 7c		Х
d	If 'Yes,' indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	. 7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	. 7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	. 7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	. 7 h		
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	. 8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	. 9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	. 9b		
	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders	_		
	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.).			
12 a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year 12b			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	. 13a		
	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.			
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	14-		X
	Did the organization receive any payments for indoor tanning services during the tax year?			^
	If 'Yes,' has it filed a Form 720 to report these payments? <i>If 'No,' provide an explanation on Schedule O</i>	. 14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	. 15		Х
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	. 16		Х
17	If 'Yes,' complete Form 4720, Schedule O.			
17	<b>Section 501(c)(21) organizations.</b> Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953?	. 17		

9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
_	organization's mailing address? If 'Yes,' provide the names and addresses on Schedule Q	9		Х
Sec	ction B. Policies (This Section B requests information about policies not required by the Internal Re	eveni		
10	a Did the organization have local chapters, branches, or affiliates?	10 a	Yes	No X
	<b>b</b> If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their	IUa		Λ
	operations are consistent with the organization's exempt purposes?	10 b		
	a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11 a	Х	
	<b>b</b> Describe on Schedule O the process, if any, used by the organization to review this Form 990. SEE SCHEDULE O	10	37	
	a Did the organization have a written conflict of interest policy? <i>If 'No,' go to line 13</i> b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise	12a	Х	
		1	v	
	to conflicts?	12b	Х	
	to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe on Schedule O how this was done SEE SCHEDULE . Q	12b 12c	Х	
	c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe on		X X	
	c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe on Schedule O how this was done SEE. SCHEDULE . Q	12c	Х	
13	<ul> <li>c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe on Schedule O how this was doneSEE.SCHEDULE.Q.</li> <li>Did the organization have a written whistleblower policy?</li> <li>Did the organization have a written document retention and destruction policy?</li> </ul>	12c 13	X X	
13 14 15	<ul> <li>c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe on Schedule O how this was doneSEE. SCHEDULE.Q.</li> <li>Did the organization have a written whistleblower policy?</li> <li>Did the organization have a written document retention and destruction policy?</li> <li>Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?</li> <li>a The organization's CEO, Executive Director, or top management official. SEE. SCHEDULE. O.</li> </ul>	12 c 13 14 15 a	X X X	
13 14 15	<ul> <li>c Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If 'Yes,' describe on Schedule O how this was done</i>SEESCHEDULE.Q</li> <li>Did the organization have a written whistleblower policy?</li> <li>Did the organization have a written document retention and destruction policy?</li> <li>Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?</li> <li>a The organization's CEO, Executive Director, or top management official SEE . SCHEDULE. O.</li> <li>b Other officers or key employees of the organizationSEE . SCHEDULE. O.</li> </ul>	12c 13 14	X X X	
13 14 15	<ul> <li>c Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If 'Yes,' describe on Schedule O how this was done</i>,SEESCHEDULE.Q</li> <li>Did the organization have a written whistleblower policy?</li> <li>Did the organization have a written document retention and destruction policy?</li> <li>Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?</li> <li>a The organization's CEO, Executive Director, or top management official. SEE . SCHEDULE. O.</li> <li>b Other officers or key employees of the organizationSEE . SCHEDULE.O.</li> <li>If 'Yes' to line 15a or 15b, describe the process on Schedule O. See instructions.</li> </ul>	12 c 13 14 15 a	X X X	
13 14 15	<ul> <li>c Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If 'Yes,' describe on Schedule O how this was done</i>SEESCHEDULE.Q</li> <li>Did the organization have a written whistleblower policy?</li> <li>Did the organization have a written document retention and destruction policy?</li> <li>Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?</li> <li>a The organization's CEO, Executive Director, or top management official SEE . SCHEDULE. O.</li> <li>b Other officers or key employees of the organizationSEE . SCHEDULE. O.</li> </ul>	12 c 13 14 15 a	X X X	X
13 14 15 16	<ul> <li>c Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If 'Yes,' describe on Schedule O how this was done</i>,SEE.,SCHEDULE, Q</li></ul>	12 c 13 14 15 a 15 b	X X X	X
13 14 15 16	<ul> <li>c Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If 'Yes,' describe on Schedule O how this was done</i>SEE.SCHEDULE.Q.</li> <li>Did the organization have a written whistleblower policy?</li> <li>Did the organization have a written document retention and destruction policy?</li> <li>Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?</li> <li>a The organization's CEO, Executive Director, or top management official. SEE SCHEDULE.O.</li> <li>b Other officers or key employees of the organizationSEE SCHEDULE.O.</li> <li>If 'Yes' to line 15a or 15b, describe the process on Schedule O. See instructions.</li> <li>a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?</li> </ul>	12 c 13 14 15 a 15 b	X X X X	X
13 14 15 16: Sec	<ul> <li>c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe on Schedule O how this was doneSEE. SCHEDULE . Q</li></ul>	12 c 13 14 15 a 15 b 16 a	X X X X	X
13 14 15 16: Sec	c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe on Schedule O how this was doneSEESCHEDULE . Q         Did the organization have a written whistleblower policy?         Did the organization have a written document retention and destruction policy?         Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?         a The organization's CEO, Executive Director, or top management officialSEE . SCHEDULEO	12 c 13 14 15 a 15 b 16 a 16 b		
13 14 15 16: Sec	<ul> <li>c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe on Schedule O how this was doneSEESCHEDULE . O</li></ul>	12 c 13 14 15 a 15 b 16 a 16 b		
13 14 15 16: <u>Sec</u> 17	<ul> <li>c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe on Schedule O how this was done SEE . SCHEDULE . Q.</li> <li>Did the organization have a written whistleblower policy?</li> <li>Did the organization have a written document retention and destruction policy?</li> <li>Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?</li> <li>a The organization's CEO, Executive Director, or top management official . SEE . SCHEDULE . Q.</li> <li>b Other officers or key employees of the organization SEE . SCHEDULE . Q.</li> <li>If 'Yes' to line 15a or 15b, describe the process on Schedule O. See instructions.</li> <li>a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?</li> <li>b If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?</li> <li>ction C. Disclosure</li> <li>List the states with which a copy of this Form 990 is required to be filed ▶ NONE_</li> <li>Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 5</li> </ul>	12 c 13 14 15 a 15 b 16 a 16 b		
13 14 15 16: <u>Sec</u> 17	c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe on Schedule O how this was done SEE. SCHEDULE. O	12 c 13 14 15 a 15 b 16 a 16 b		
13 14 15 16 <u>Sec</u> 17 18	c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe on Schedule O how this was done SEE. SCHEDULE. Q	12 c 13 14 15 a 15 b 16 a 16 b		
13 14 15 16 17 18 19	c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe on Schedule O how this was done SEE . SCHEDULE . Q	12 c 13 14 15 a 15 b 16 a 16 b 01 (c) (	X X X X 3)s on	
13 14 15 16 17 18 19	c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe on Schedule O how this was done SEE .SCHEDULE .Q         Did the organization have a written whistleblower policy?         Did the organization have a written document retention and destruction policy?         Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?         a The organization's CEO, Executive Director, or top management official. SEE .SCHEDULE .Q	12 c 13 14 15 a 15 b 16 a 16 b 01 (c) ( able to	X X X X 3)s on	ly)

#### Form 990 (2021) THE HANFORD MILLS MUSEUM

Section A. Governing Body and Management

of the governing body, or if the governing body delegated broad

authority to an executive committee or similar committee, explain on Schedule O.

**Part VI** Governance, Management, and Disclosure. For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI.

**1** a Enter the number of voting members of the governing body at the end of the tax year..... If there are material differences in voting rights among members

23-7321530

11

1 a

Х

No

Yes

Form 990 (2021) THE HANFORD MILLS MUSEUM	23-7321530	Page 7
Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Independent Contractors	t Compensated Employe	es, and
Check if Schedule O contains a response or note to any line in this Part VII		
Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensa	ted Employees	
1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending organization's tax year.	with or within the	

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of 'key employee.'

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

			(	(C)					
(A) Name and title	(B) Average hours	Pos thar is	s both a	n offi	check r nless pe cer and ustee)	а	(D) Reportable compensation from	(E) Reportable compensation from related organizations	<b>(F)</b> Estimated amount of other
	per week (list any hours for related organiza- tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	employee Kev employee	Former Highest compensated	the organization (W-2/1099- MISC/1099-NEC)	(W-2/1029- (W-2/1099- MISC/1099-NEC)	compensation from the organization and related organizations
(1) ELIZABETH CALLAHAN	40								
EXECUTIVE DIREC	0		Σ	K	_	_	70,517.	0.	10,201.
(2) DAVID BROWER	1								
TRUSTEE	0	Х			_	_	0.	0.	0.
(3) ADRIENE CLIFFORD	2			,			0	0	0
TREASURER	0	Х	Σ	٢	_	_	0.	0.	0.
		Х					0.	0	0
(5) TED MARTIN	0	Λ			_	-	0.	0.	0.
TRUSTEE		Х					0.	0.	0.
(6) GLENDA ROBERTS	2	Λ					0.	0.	0.
PRESIDENT	0	Х	Σ	ζ			0.	0.	0.
(7) DUANE STURDEVANT	1			-					
TRUSTEE	0	Х					0.	0.	0.
(8) PETER BLUE	1								
TRUSTEE	0	Х					0.	0.	0.
(9) SHELLY JONES	2								
SECRETARY	0	Х	Σ	Κ			0.	0.	0.
(10) MARK_ROBERTS	1								
TRUSTEE	0	Х					0.	0.	0.
(11) BARBARA STURDEVANT	2								
VICE PRESIDENT	0	Х	Σ	K	_	_	0.	0.	0.
(12) SEAN ROBINSON									
TRUSTEE	0	Х			_	_	0.	0.	0.
(13)									
(14)			$\vdash$		_				
<u></u>		ł							
ВАА	TEEA0	107L	09/22/2	21		_			Form <b>990</b> (2021)

#### Form 990 (2021) THE HANFORD MILLS MUSEUM

Form 990 (2021) THE HANFORD MILLS MUSEU		<u> </u>	<b>F</b>						23-732153	
Part VII Section A. Officers, Directors, Tru	stees, (B)	Key	Em		-	es, a	inc	Highest Con	pensated Empl	oyees (continued)
(A) Name and title	Average hours per	box	, unles	heck ss pe	sition more erson directo	e than o is both pr/truste	an ee)	(D) Reportable compensation from	(E) Reportable compensation from	<b>(F)</b> Estimated amount of other
	week (list any hours for related organiza - tions below dotted line)	or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099- MISC/1099-NEC)	related organizations (W-2/1099- MISC/1099-NEC)	compensation from the organization and related organizations
(15)										
(16)		•								
(17)		•								
(18)										
(19)										
(20)		•								
(21)		•								
(22)		•								
(23)										
(24)		•								
(25)		•								
1 b Subtotal c Total from continuation sheets to Part VII, Section d Total (add lines 1b and 1c).	on A					!	> - > -	70,517. 0. 70,517.	0.	10,201. 0. 10,201.
2 Total number of individuals (including but not limited from the organization ► 0							ed	more than \$100,00	0 of reportable comp	
<ul> <li>3 Did the organization list any former officer, direct on line 1a? If 'Yes,' complete Schedule J for such</li> </ul>	tor, truste h individu	ee, ke <i>ial</i>	ey er	nplo	oyee	e, or h	nigh	est compensated	employee	Yes No
<b>4</b> For any individual listed on line 1a, is the sum of the organization and related organizations greate such individual.		le co 50,00	mpe 00?	nsa If 'γ	ition <i>'es,'</i>	and o	othe blet	er compensation te Schedule J for	from	4 X
5 Did any person listed on line 1a receive or accruding for services rendered to the organization? If 'Yes	e comper ,' <i>comple</i>	nsatio ete So	n fro ched	om a ule	any <i>J fo</i>	unrela r such	ate h pe	d organization or	individual	5 X
Section B. Independent Contractors	acted ind	0000	dont		otro	tora	the	t received more t	aan \$100 000 of	· · · · ·
<ol> <li>Complete this table for your five highest compensation from the organization. Report compen-</li> </ol>	sated ind sation for	epen the c	alent	cor dar y	year	endin	tha Ig w	vith or within the or	ganization's tax year	
(A) Name and business addr	ess							(B) Description of	of services	(C) Compensation
2 Total number of independent contractors (including b \$100,000 of compensation from the organization		ited to	o tho	se l	istec	l abov	ve) v	who received more	than	

# Form 990 (2021) THE HANFORD MILLS MUSEUM

# Part VIII Statement of Revenue

Page 9

Par	t VIII Statement of Revenue Check if Schedule O contains a response or note to any	line in this Part V	III		
		<b>(A)</b> Total revenue	<b>(B)</b> Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants, and Other Similar Amounts	1 a Federated campaigns1 ab Membership dues1 bc Fundraising events1 cd Related organizations1 de Government grants (contributions)1 ef All other contributions, gifts, grants, and similar amounts not included above1 fg Noncash contributions included in lines 1a-1f.1 g750.				
		803,138.			
Program Service Revenue	Business Code       2 a PROGRAM REVENUE       b ADMISSIONS       c	<u>35,705.</u> 5,036.	<u>35,705.</u> 5,036.		
rogram Serv	d e f All other program service revenue g Total. Add lines 2a-2f►	40,741.			
	<ul> <li>3 Investment income (including dividends, interest, and other similar amounts)</li></ul>	6,705.			6,705
	5 Royalties       (i) Real       (ii) Personal         6a Gross rents       6a       8,050.         b Less: rental expenses       6b				
	c Rental income or (loss) 6c 8,050. d Net rental income or (loss)	8,050.			8,050
	7 a Gross amount from sales of assets other than inventory7 a272,658.b Less: cost or other basis and sales expenses7 b271,626.c Gain or (loss)7 c1,032.				
	d Net gain or (loss)►	1,032.			1,032
Other Revenue	8 a Gross income from fundraising events (not including \$				
ð	c Net income or (loss) from fundraising events► 9 a Gross income from gaming activities.				
	See Part IV, line 19       9 a         b Less: direct expenses       9 b         c Net income or (loss) from gaming activities				
	10a Gross sales of inventory, less10a Gross sales of inventory, lessb Less: cost of goods sold10a2,241.				
	c Net income or (loss) from sales of inventory►	3,326.	3,326.		
Revenue	Business Code           11 a <u>MISC REVENUE</u> b           c	3,131.	3,131.		
_	e Total. Add lines 11a-11d	3,131.			
	<b>12 Total revenue.</b> See instructions	866,123.	47,198.	0.	15,787

Par	1 990 (2021) THE HANFORD MILLS MUS t IX Statement of Functional Expens			23-7321	-
Seci	tion 501(c)(3) and 501(c)(4) organizations must com	plete all columns. All oth	er organizations must co	omplete column (A).	
	Check if Schedule O contains a re				
	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and for- eign individuals. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	78,618.	58,177.	17,296.	3,14
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	
7	Other salaries and wages	269,736.	199,605.	59,342.	10,78
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	3,259.	2,412.	717.	13
9	Other employee benefits	52,472.	38,829.	11,544.	2,09
0	Payroll taxes	27,507.	20,355.	6,052.	1,10
1	Fees for services (nonemployees):	<b>,</b>		- <b>-</b>	•
a	Management				
	Legal				
C	Accounting.				
	Lobbying				
	Professional fundraising services. See Part IV, line 17				
	Investment management fees	1,070.		1,070.	
-	Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule 0.) Advertising and promotion.	19,607.	19,607.		
3	Office expenses	9,314.	6,520.	2,328.	46
4	Information technology				
5	Royalties.				
6	Occupancy	7,664.	5,365.	1,916.	38
	Travel.	500.	375.	75.	
8	Payments of travel or entertainment expenses for any federal, state, or local public officials				
	Conferences, conventions, and meetings				
20					
21	Payments to affiliates.	F0 077	20 520	17 700	
22	Depreciation, depletion, and amortization	59,277.	38,530.	17,783.	2,96
23 24	Insurance Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.).	24,105.	15,668.	7,232.	1,20
ā	PROFESSIONAL_FEES	54,379.	46,222.	8,157.	
	PREPAIRS & MAINTENANCE	51,699.	51,699.		
	SUPPLIES	12,972.	9,080.	3,243.	64
C	EDUCATION & PROGRAM SUPPLIES	6,555.	6,555.		
e	All other expenses.	10,977.	7,895.	2,449.	63
25	Total functional expenses. Add lines 1 through 24e	689,711.	526,894.	139,204.	23,61
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► if following				
	SOP 98-2 (ASC 958-720)	TEE401101 09/			Form <b>990</b> (20

3,145.

0. 10,789.

> 130. 2,099. 1,100.

> > 466.

383. 50.

2,964. 1,205.

649.

633. 23,613.

# Form 990 (2021) THE HANFORD MILLS MUSEUM

Page 11

Deat V	(2021) THE HANFORD MILLS MUSEUM	23-	/3215	30 Page I
Part X				Г
	Check if Schedule O contains a response or note to any line in this Part X	(A) Beginning of year	· · · · · · · · ·	(B) End of year
1	Cash – non-interest-bearing	290.	1	290
2	Savings and temporary cash investments	164,989.	2	353,470
3	Pledges and grants receivable, net.	14,875.	3	67,202
4	Accounts receivable, net		4	· · ·
5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
6	Loans and other receivables from other disqualified persons (as defined under			
	section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
7	Notes and loans receivable, net		7	
2 8	Inventories for sale or use	2,902.	8	2,259
8 8 9	Prepaid expenses and deferred charges	6,270.	9	6,172
<sup>¢</sup> 10	a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D			
	b Less: accumulated depreciation 10b 691,670.	1,595,406.	10 c	1,706,911
11	Investments – publicly traded securities	430,185.	11	193,929
12	Investments – other securities. See Part IV, line 11		12	
13	Investments – program-related. See Part IV, line 11		13	
14	Intangible assets.		14	
15	Other assets. See Part IV, line 11		15	
16	Total assets. Add lines 1 through 15 (must equal line 33)	2,214,917.	16	2,330,233
17	Accounts payable and accrued expenses	39,898.	17	38,176
18	Grants payable		18	
19	Deferred revenue	231,374.	19	164,058
20	Tax-exempt bond liabilities		20	
2 21	Escrow or custodial account liability. Complete Part IV of Schedule D.		21	
21	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
23			23	
24	Unsecured notes and loans payable to unrelated third parties		24	
25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D.		25	
26	Total liabilities. Add lines 17 through 25	271,272.	26	202,234
27 28	Organizations that follow FASB ASC 958, check here ► X and complete lines 27, 28, 32, and 33.	· · · ·		,
27	Net assets without donor restrictions	1,888,865.	27	2,053,375
28	Net assets with donor restrictions	54,780.	28	74,624
	Organizations that do not follow FASB ASC 958, check here ► and complete lines 29 through 33.			
5 29	Capital stock or trust principal, or current funds		29	
30	Paid in or capital surplus, or land, building, or equipment fund		30	
3 31	Retained earnings, endowment, accumulated income, or other funds		31	
e 1		1 042 645	32	2,127,999
0 29 30 31 32 31 32 33	Total net assets or fund balances	1,943,645.	JZ	<u> </u>

Forr	1 990 (2021) THE HANFORD MILLS MUSEUM 23-7	321530		Pa	ige <b>12</b>
Pa	t XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI.				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	8	66,1	23.
2	Total expenses (must equal Part IX, column (A), line 25)	2	6	89,7	/11.
3	Revenue less expenses. Subtract line 2 from line 1	3	1	76,4	112.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	1,9	43,6	545.
5	Net unrealized gains (losses) on investments.	5			L92.
6	Donated services and use of facilities	6		7	750.
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	2 1		
Da	t XII Financial Statements and Reporting	10	Ζ,Ι.	27,5	999.
га	Check if Schedule O contains a response or note to any line in this Part XII				П
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other	Г		163	NO
	If the organization changed its method of accounting from a prior year or checked 'Other,' explain on Schedule O.				1
2	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed	tona			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
I	Were the organization's financial statements audited by an independent accountant?		2 b	Х	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separat	e			
	basis, consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
(	If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?		2 c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.				
3	a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single	-			
5	Audit Act and OMB Circular A-133?		3a		Х
I	If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit				_
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		
BAA	TEEA0112L 09/22/21		Form	990 (	(2021)

SCHEDULE A (Form 990)	Com	plete if the organizat 4947(a	ty Status and P ion is a section 501(c)( )(1) nonexempt charita ch to Form 990 or Form	(3) organiz ible trust.	•••		OMB No. 1545-0047
Department of the Treasury Internal Revenue Service	► 0	io to <i>www.irs.gov/Fo</i>	rm990 for instructions	and the la	atest ir	formation.	Inspection
		MILLS MUSEUN	1			Employer identifica	
	T EAST MEE r Public Cha		rganizations must	complet	e this	23-732153 part.) See instruc	
The organization is not			•				
2 A school deso 3 A hospital or	cribed in <b>sectio</b> a cooperative h search organiza	n 170(b)(1)(A)(ii). (Att ospital service organi tion operated in conju	nurches described in <b>sec</b> ach Schedule E (Form zation described in <b>sec</b> inction with a hospital o	990).) <b>ction 170(l</b> described	b)(1)(A in sec	)(iii). tion 170(b)(1)(A)(iii). E	nter the hospital's
5 An organizati	on operated for (1)(A)(iv). (Co	the benefit of a colle	ge or university owned				escribed in
	te, or local gove	ernment or governme	ntal unit described in <b>s</b>	ection 170	0(b)(1)	(A)(v).	
7 An organizatio	n that normally r D(b)(1)(A)(vi). ((	eceives a substantial p Complete Part II.)	art of its support from a	governmen	ntal unit	or from the general put	blic described
			A)(vi). (Complete Part I	11.)			
or university of	r a non-land-grar	nt college of agriculture	tion 170(b)(1)(A)(ix) oper (see instructions). Enter	r the name			
10 X An organizati from activities investment in	on that normally s related to its e come and unrel	y receives (1) more the exempt functions, sub	nan 33-1/3% of its supp ject to certain exceptio e income (less section	oort from cons: and (2	2) no m	ore than 33-1/3% of it	s support from aross
	5		ly to test for public safe	2			
or more publi lines 12a thro a Type I. A supp	or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.						(3). Check the box on the supported
complete Par b Type II. A sup	t IV, Sections A	and B.	ontrolled in connection the same persons that c	with its su	upporte	ed organization(s), by	having control or
must comple c Type III functio	te Part IV, Secti onally integrated.	ions A and C. A supporting organizat	ion operated in connectio	n with. and	functio		
d Type III non-fu	nctionally integrated. The c	rated. A supporting org	anization operated in cor must satisfy a distribu s A and D, and Part V.	nnection wi	th its s	upported organization(s) and an attentiveness	that is not requirement (see
e Check this bo	x if the organiz	ation received a writte	en determination from t supporting organization	the IRS th	at it is	а Туре I, Туре II, Туре	e III functionally
g Provide the follow	-	n about the supported				(v) Amount of monetary	(ii) Amount of other
(i) Name of supported of	rganization		(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization in your gove document	n listed erning	support (see instructions)	(vi) Amount of other support (see instructions)
				Yes	No		
(A)							
<u>(B)</u>							
(C)							
(D)							
<u>(E)</u>							
Total							

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Part II	Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
	(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the
	organization fails to qualify under the tests listed below, please complete Part III.)

# Section A. Public Support

000	tion A. I ublic Support						
Cale begi	ndar year (or fiscal year nning in) ►	<b>(a)</b> 2017	<b>(b)</b> 2018	<b>(c)</b> 2019	<b>(d)</b> 2020	<b>(e)</b> 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support.Subtract line 5from line 4						
Sec	tion B. Total Support	Π	Γ		Π	1 1	
Cale begi	ndar year (or fiscal year nning in) ►	<b>(a)</b> 2017	<b>(b)</b> 2018	(c) 2019	( <b>d)</b> 2020	(e) 2021	<b>(f)</b> Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activ	vities, etc. (see in:	structions)			12	
13	First 5 years. If the Form 990 is organization, check this box and	for the organization	on's first, second	, third, fourth, or f	ifth tax year as a	section 501(c)(3)	►
	tion C. Computation of Pu						
	Public support percentage for 20						%
	Public support percentage from						%
16a	<b>33-1/3% support test-2021.</b> If t and <b>stop here.</b> The organization	he organization d qualifies as a pul	id not check the t blicly supported o	oox on line 13, an rganization	d line 14 is 33-1/3	3% or more, check	<pre> this box ►</pre>
b	33-1/3% support test-2020. If the and stop here. The organization	ne organization die I qualifies as a pu	d not check a box blicly supported o	on line 13 or 16a	a, and line 15 is 3	3-1/3% or more, c	heck this box
17a	<b>10%-facts-and-circumstances te</b> or more, and if the organization the organization meets the facts	meets the facts-a	nd-circumstances	s test, check this I	box and <b>stop her</b>	e. Explain in Part '	VI how
b	<b>10%-facts-and-circumstances te</b> or more, and if the organization organization meets the facts-and	meets the facts-a	nd-circumstances	s test, check this I	box and <b>stop her</b>	e. Explain in Part '	VI how the
18	Private foundation. If the organi	zation did not che	eck a box on line	13, 16a, 16b, 17a	, or 17b, check th	is box and see ins	structions ►

Schedule A (Form 990) 2021

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

#### Section A. Public Support (c) 2019 Calendar year (or fiscal year beginning in) > (a) 2017 (b) 2018 (d) 2020 (e) 2021 (f) Total Gifts, grants, contributions, 1 and membership fees received. (Do not include any 'unusual grants.')... 553,174 608,003 646,057 613,759 803,138 3,224,131. 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose... 0. 3 Gross receipts from activities that are not an unrelated trade or business under section 513. 0. Tax revenues levied for the organization's benefit and either paid to or expended on 0. its behalf.... The value of services or facilities furnished by a governmental unit to the organization without charge ... Ω Total. Add lines 1 through 5... 553,174 608,003 646,057 613,759 803 138 3. 224 31 Amounts included on lines 1, 7a 2, and 3 received from disqualified persons.... 0 0 0 0 0 0. **b** Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year..... 0 0 0 0 0. 0 c Add lines 7a and 7b.... 0 0 0 0 0 0. 8 Public support. (Subtract line 7c from line 6.). 3,224,131. Section B. Total Support (e) 2021 (a) 2017 (b) 2018 (c) 2019 (d) 2020 Calendar year (or fiscal year beginning in) > (f) Total 9 Amounts from line 6..... 553,174 608,003 646,057 613,759 803,138 3,224,131. 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources . 7,737 27,399. 3,341 5,201 5,738 5,382 **b** Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975... c Add lines 10a and 10b ..... 3,341 5,201 5,738 5,382 7,737 27,399 11 Net income from unrelated business activities not included on line 10b. whether or not the business is regularly carried on . . . . . 0. 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in 0. Part VI.)... 13 Total support. (Add lines 9, 613,204. 619,<u>141</u> 10c, 11, and 12.)..... 556,515. 651,795 810,875. 3,251,530. First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 14 ► organization, check this box and stop here..... Section C. Computation of Public Support Percentage **15** Public support percentage for 2021 (line 8, column (f), divided by line 13, column (f))..... % 15 99.16 16 Public support percentage from 2020 Schedule A, Part III, line 15. 16 99.21 ÷ Section D. Computation of Investment Income Percentage 17 Investment income percentage for 2021 (line 10c, column (f), divided by line 13, column (f))..... 17 0.84 0\0 0\0 18 Investment income percentage from 2020 Schedule A, Part III, line 17..... 18 0.79 19a 33-1/3% support tests-2021. If the organization did not check the box on line 14, and line 15 is more than 33-1/3%, and line 17 Х is not more than 33-1/3%, check this box and stop here. The organization gualifies as a publicly supported organization .... **b** 33-1/3% support tests - 2020. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33-1/3%, and line 18 is not more than 33-1/3%, check this box and stop here. The organization gualifies as a publicly supported organization. Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ..... 20

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# Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1 If 'No,' describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. 1 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in Part VI how the organization determined that the supported organization was 2 described in section 509(a)(1) or (2). 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer lines 3b and 3c below. 3a **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in **Part VI** when and how the organization made the determination. 3b c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in **Part VI** what controls the organization put in place to ensure such use. 3c 4a Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below. 4a **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. Δh **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). 5a b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b c Substitutions only. Was the substitution the result of an event beyond the organization's control? 5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one 6 or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of 6 the filing organization's supported organizations? If 'Yes,' provide detail in Part VI. 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990). 7 8 Did the organization make a loan to a disgualified person (as defined in section 4958) not described on line 7? If 'Yes,' complete Part I of Schedule L (Form 990). 8 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in Part VI. 9a **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in **Part VI**. 9b c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in Part VI. 9c 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If 'Yes,' answer line 10b below. 10a **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.) 10b

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Yes

1

2

No

Part IV	Supporting Organizations (continued)			
			Yes	No
<b>11</b> Has	the organization accepted a gift or contribution from any of the following persons?			
<b>a</b> A pe	erson who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, governing body of a supported organization?			
the	governing body of a supported organization?	11a		
<b>b</b> A fa	amily member of a person described on line 11a above?	11b		
<b>c</b> A 35	% controlled entity of a person described on line 11a or 11b above? If 'Yes' to line 11a, 11b, or 11c, provide detail in Part VI.	11c		

#### Section B. Type I Supporting Organizations

- 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If 'No,' describe in **Part VI** how the supported organization (s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If 'Yes,' explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*

### Section C. Type II Supporting Organizations

 Yes
 No

 1
 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If 'No,' describe in **Part VI** how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).
 1

#### Section D. All Type III Supporting Organizations

		Yes	No
organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If 'No.' explain in <b>Part VI</b> how			
the organization maintained a close and continuous working relationship with the supported organization(s).	2		
By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If I/Xer I describe in <b>Part VI</b> the relative the organization's income or assets at			
in this regard.	3		
	<ul> <li>year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?</li> <li>Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If 'No,' explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i></li> <li>By reason of the relationship described on line 2, above, did the organization's supported organization's income or assets at all times during the tax year? <i>If 'Yes,' describe in Part VI the role the organization's supported organizations played</i></li> </ul>	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?         1         Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).         2         By reason of the relationship described on line 2, above, did the organization's supported organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If 'Yes,' describe in Part VI the role the organization's supported organizations played	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s). By reason of the relationship described on line 2, above, did the organization's supported organization's income or assets at all times during the tax year? If 'Yes,' describe in <b>Part VI</b> the role the organization's supported organizations played

#### Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
  - a The organization satisfied the Activities Test. Complete line 2 below.
  - **b** The organization is the parent of each of its supported organizations. *Complete line 3 below.*
  - c The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).

#### 2 Activities Test. Answer lines 2a and 2b below.

- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If 'Yes,' then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If 'Yes' or 'No,' provide details in Part VI.*
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If 'Yes,' describe in **Part VI** the role played by the organization in this regard.

2a

2b

3a

Yes

No

F	D <sub>a</sub>	a	Р	6

Section A – Adjusted Net Income		(A) Prior Year	(B) Current Year
Section A – Aujustea Net Income	_	(A) FIIOI Teal	(optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
<b>3</b> Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B – Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
<b>b</b> Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
<b>4</b> Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 0.035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C – Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, column A)	1		
2 Enter 0.85 of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7 Check have if the surrout user is the experimetion is first as a new functionally inte			

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions). 7

Schedule A (Form 990) 2021

Par	t V Type III Non-Functionally Integrated 509(a)(3) Su	pporting Organiza	tions (continued	d)	
Sec	tion D – Distributions				Current Year
1	Amounts paid to supported organizations to accomplish exempt put	rposes		1	
2	Amounts paid to perform activity that directly furthers exempt purposes of in excess of income from activity	S,	2		
3	Administrative expenses paid to accomplish exempt purposes of su	innorted organizations		3	
4	Amounts paid to acquire exempt-use assets		4		
5	Qualified set-aside amounts (prior IRS approval required – provide	details in <b>Part VI</b> )		5	
6	Other distributions (describe in <b>Part VI</b> ). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the organization	on is responsive (provide	details		
	in <b>Part VI</b> ). See instructions.			8	
9	Distributable amount for 2021 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Sec	tion E – Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributio Pre-2021	ns	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2021 (reasonable cause required – <i>explain in Part VI</i> ). See instructions.				
3	Excess distributions carryover, if any, to 2021				
а	From 2016				
b	Prom 2017				
c	From 2018				
C	From 2019				
e	e From 2020				
1	f Total of lines 3a through 3e				
ç	Applied to underdistributions of prior years				
h	Applied to 2021 distributable amount				
i	Carryover from 2016 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2021 from Section D, line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2021 distributable amount				
C	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in <b>Part VI</b></i> . See instructions.				
6	Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.				
7	Excess distributions carryover to 2022. Add lines 3j and 4c.				
8	Breakdown of line 7:				
a	Excess from 2017				
b	Excess from 2018				
	Excess from 2019				
C	Excess from 2020				
e	Excess from 2021				

BAA

Schedule A (Form 990) 2021

Schedule A (Forn	n <b>990) 2021</b>	THE	HANFORD	MILLS MUSEUM	23-7321530	Page 8
Part VI	III, line 12; Part IV, B, lines 1 and 2; Pa 3a, and 3b; Part V,	Section A, art IV, Sectio line 1; Part	lines 1, 2, 3b on C, line 1; I V, Section B,	, 3c, 4b, 4c, 5a, 6, 9a, Part IV, Section D, line , line 1e; Part V, Sectio	ired by Part II, line 10; Part II, line 17a or 17b; Part 9b, 9c, 11a, 11b, and 11c; Part IV, Section s 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, on D, lines 5, 6, and 8; and Part V, Section E, nation. (See instructions.)	

SC	SCHEDULE D Supplemental Financial Statements				OMB No. 1	1545-	0047		
(Form 990) ► Complete if the organization answered 'Yes' on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.				2021					
Interr	rtment of the Treasury al Revenue Service	► Go to www.irs	Attach to Form 990. gov/Form990 for instructions ar	nd the latest inforr	nation.		Open to Public Inspection		
	of the organization					Employer in	dentification nu	ımbe	r
	E HANFORD MI EAST MEREDI	TH				23-732	1530		
Pa	t I Organizat Complete	tions Maintaining Dong if the organization ans	or Advised Funds or Other wered 'Yes' on Form 990, F	Similar Funds Part IV, line 6.	or Acc	counts.			
		5	(a) Donor advised fur		<b>(b)</b> F	unds and	other accou	nts	
1	Total number at e	end of year			(47)				
2	Aggregate value of cor	ntributions to (during year)							
3	Aggregate value of gra	ants from (during year)							
4	Aggregate value	at end of year							
5	Did the organizat are the organizat	ion inform all donors and dor ion's property, subject to the	nor advisors in writing that the as organization's exclusive legal co	sets held in donor ntrol?	advised	funds	Yes		No
6	Did the organizat for charitable pur	ion inform all grantees, dono poses and not for the benefil	rs, and donor advisors in writing t of the donor or donor advisor, o	that grant funds c r for any other pur	an be us pose cor	ed only	_ 		
_							Yes		No
Pa	Complete		wered 'Yes' on Form 990, I						
1			y the organization (check all that	apply).					
	Preservation of	of land for public use (for exam	ple, recreation or education)	Preservation of		5 1		are	а
		natural habitat		Preservation of	of a certi	fied histori	c structure		
_		of open space							
2	Complete lines 2a last day of the ta		neld a qualified conservation contrib	oution in the form of					. Veev
	Total number of a	conconvation assomants		-	2a	held at the	End of the	Tax	Tear
			ments	_	2 a 2 b				
	-	-	fied historic structure included in	-	2 c				
	<b>d</b> Number of conse	rvation easements included i	n (c) acquired after 7/25/06, and	not on a historic	2 d				
3		0	nsferred, released, extinguished, or		organizatio	on during th	e		
4	· · · · · · · · · · · · · · · · · · ·	where property subject to conse	ervation easement is located ►						
5	Does the organization	ation have a written policy re	garding the periodic monitoring,	inspection, handlin	ng of viol	ations,	_		
6			nts it holds? inspecting, handling of violations, a				<b>Yes</b> Iring the yea		No
	•								
7	Amount of expense ►\$	es incurred in monitoring, inspe	ecting, handling of violations, and e	nforcing conservatio	on easem	ents during	the year		
8	and section 170(h	ı)(4)(B)(ii)?	n line 2(d) above satisfy the requ			· · · · · · · L	Yes		No
9	In Part XIII, descu include, if applica conservation eas	able, the text of the footnote	oorts conservation easements in to the organization's financial sta	its revenue and ex itements that desc	pense st ribes the	atement a organizat	nd balance on's accour	she nting	et, and g for
Pa	t III Organizat Complete	tions Maintaining Colle if the organization ans	ctions of Art, Historical Tr wered 'Yes' on Form 990, I	<b>easures, or Ot</b> Part IV, line 8.	her Sin	nilar Ass	ets.		
1.	historical treasure	es, or other similar assets he	r FASB ASC 958, not to report in Id for public exhibition, education Il statements that describes these	n, or research in fu	ment and Irtheranc PART X	e of public	heet works service, pro	of a ovid	art, le in
I	historical treasures following amount	s, or other similar assets held for s relating to these items:	r FASB ASC 958, to report in its or public exhibition, education, or re	esearch in furtheran	ce of pub	lic service,	t works of a provide the	art,	
			line 1						
	•••								
2			historical treasures, or other similar ASC 958 relating to these items:				lowing		
			1						
			Instructions for Form 990.				ule D (Forn	1 00	0) 2021
DAF	ι οι ι αμειωσικ π	conclose Act Notice, see the		IEEASSUIL 08/	JUI21	Sched	ע ביש	1 99	J 2021

Schedule D (Form 990) 2021 THE H Part III Organizations Maintai			ical Treasures, or	23-732 Other Similar Ass	
3 Using the organization's acquisition,		,	,		
items (check all that apply):	,		-		
a X Public exhibition b Scholarly research		e Other	exchange program		
c X Preservation for future genera	ations	e			
4 Provide a description of the organize Part XIII. SEE PART XIII		explain how they fi	urther the organization's	s exempt purpose in	
<ul> <li>5 During the year, did the organizat to be sold to raise funds rather th</li> </ul>	tion solicit or receive	donations of art,	historical treasures, c	or other similar assets	Yes X No
Part IV Escrow and Custodial					
line 9, or reported an a	amount on Form	990, Part X, li	ne 21.		
1 a Is the organization an agent, trus on Form 990, Part X?	tee, custodian or oth	er intermediary fo	r contributions or othe	er assets not included	Yes No
<b>b</b> If 'Yes,' explain the arrangement				[	
					Amount
<b>c</b> Beginning balance					
d Additions during the year					
e Distributions during the year					
<ul><li>f Ending balance</li><li>2a Did the organization include an a</li></ul>					Yes No
<b>b</b> If 'Yes,' explain the arrangement				-	
			tion has been provide		
Part V Endowment Funds. Co	omplete if the ord	ganization ans	wered 'Yes' on Fo	orm 990, Part IV, lir	ne 10.
	(a) Current year	(b) Prior year	(c) Two years back		(e) Four years back
<b>1 a</b> Beginning of year balance	982,961.	960,67	9. 836,31	5. 868,637.	815,104.
<b>b</b> Contributions	20,226.		18,22	7. 6,547.	1,650.
<b>c</b> Net investment earnings, gains, and losses	109,860.	53,25	5. 132,63	917,413.	72,878.
<b>d</b> Grants or scholarships					
e Other expenditures for facilities and programs	31,277.	30,12	3. 25,75	2. 20,731.	19,983.
f Administrative expenses	850.	85			
<b>g</b> End of year balance	1,080,920.	982,96			868,637.
2 Provide the estimated percentage					
a Board designated or quasi-endowme	ent 🕨	00			
b Permanent endowment ►	100.00 <sup>%</sup>				
c Term endowment ►	00				
The percentages on lines 2a, 2b, ar	nd 2c should equal 100	1%.			
3a Are there endowment funds not in the	he possession of the o	rganization that are	e held and administered	I for the	
organization by:					Yes No
<ul><li>(i) Unrelated organizations</li><li>(ii) Related organizations</li></ul>					3a(i) X 3a(ii) X
<b>b</b> If 'Yes' on line 3a(ii), are the rela					3a(ii) X 3b X
4 Describe in Part XIII the intended					50 A
Part VI Land, Buildings, and I				1 /111	
Complete if the organi		'Yes' on Form	990, Part IV, line	11a. See Form 99	0, Part X, line 10.
Description of property	<b>(a)</b> Cost	or other basis vestment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1 a</b> Land					
<b>b</b> Buildings			663,551.	243,489.	420,062.
<b>c</b> Leasehold improvements			148,113.	27,709.	120,404.
d Equipment			312,075.	137,329.	174,746.
e Other			1,274,842.	283,143.	991,699.
Total. Add lines 1a through 1e. (Colum BAA	n (a) must equal For	тт 990, Part X, со	итпп (В), IIne IUc.)	▲	<u>1,706,911.</u> ule D (Form 990) 2021
				Scheut	ac D (1 01111 330) 2021

Schedule D (Form 990) 2021	THE	HANFORD	MILLS	MUSEUM	

				D
Schedule D (Form 990) 2021 THE HANFORD MILLS Part VII Investments – Other Securities.	MUSEUM	N / 7	23-7321530	Page 3
Complete if the organization answered	l 'Yes' on Form 990	N/A Part IV_line 11b_S	ee Form 990 Part )	X line 12
(a) Description of security or category (including name of security)	(b) Book value		on: Cost or end-of-year market v	
(1) Financial derivatives				
(2) Closely held equity interests.				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
(l)				
Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) ►				
Part VIII Investments – Program Related.		N/A		
Complete if the organization answered	I 'Yes' on Form 990	, Part IV, line 11c. S	ee Form 990, Part >	K, line 13
(a) Description of investment	(b) Book value		Cost or end-of-year mai	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Column (b) must equal Form 990, Part X, column (B) line 13.) ►				
Part IX Other Assets.	N/A			/ .:
Complete if the organization answered		, Part IV, line TTd. S	-	
	scription		<b>(b)</b> Boo	k value
- <u>(1)</u> (2)				
(3)				
(4)				
(5)				
(6)				

(7)	
(8)	
(9)	
(10)	

Total. (Column (b) must equal Form 990, Part X, column (B) line 15.). .....►

Part X Other Liabilities.

Complete if the organization answered	'Yes' on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25.
---------------------------------------	----------------------------------	--

1.	(a) Description of liability		(b) Book value
(1) Federal income taxes			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
(11)			
Total (Column (b) must equal Form 990 Part X colur	nn (B) line 25)	►	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII.....

Schedule D (Form 990) 2021 THE HANFORD MILLS MUSEUM	23-7321530	Page 4
Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per	Return.	
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.		
1 Total revenue, gains, and other support per audited financial statements	1	973,195.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a Net unrealized gains (losses) on investments	2.	
b Donated services and use of facilities	0.	
c Recoveries of prior year grants		
c Recoveries of prior year grants	0.	
e Add lines <b>2a</b> through <b>2d</b>	2e	108,142.
3 Subtract line 2e from line 1.	3	865,053.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:		,
a Investment expenses not included on Form 990, Part VIII, line 7b 4a 1,07	0.	
b Other (Describe in Part XIII.)		
c Add lines 4a and 4b.	4c	1,070.
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		<u>1,070.</u> 866,123.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses p	er Return.	
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.		
1 Total expenses and losses per audited financial statements	1	691,632.
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:		,
a Donated services and use of facilities	0	
b Prior year adjustments	<u>.</u>	
c Other losses.	_	
d Other (Describe in Part XIII.) SEE PART XIII 2,24	1	
e Add lines 2a through 2d.		2,991.
3 Subtract line 2e from line 1		688,641.
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:		000,041.
a Investment expenses not included on Form 990, Part VIII, line 7b	0	
b Other (Describe in Part XIII.)	<u>~ · </u>	
c Add lines 4a and 4b.	4c	1,070.
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		689,711.
Part XIII Supplemental Information.	· · · ·	·

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

#### PART III, LINE 1A - F/S FOOTNOTE FOR ART, TREASURES, ETC.

THE ORGANIZATION REPORTED A ZERO AMOUNT ON FORM 990, PART VIII, STATEMENT OF REVENUE,

LINE 1G, BECAUSE THE MUSEUM DID NOT CAPITALIZE ITS COLLECTIONS, AS ALLOWED UNDER SFAS

116.

#### PART III, LINE 4 - DESCRIPTION OF ORGANIZATION COLLECTIONS & HOW FURTHERS EXEMPT PURPOSE

HANFORD MILLS MUSEUM IS MID-NINETEENTH THROUGH MID-TWENTIETH CENTURY RURAL INDUSTRIAL

THE MILL'S SIGNIFICANCE COMES FROM ITS AUTHENTICITY. IT IS AN COMPLEX AND FARMSTEAD.

#### EXAMPLE OF AN ORIGINAL, RURAL INDUSTRIAL COMPLEX WHICH OPERATED FOR OVER 125 YEARS AS BAA Schedule D (Form 990) 2021

PART III, LINE 4 - DESCRIPTION OF ORGANIZATION COLLECTIONS & HOW FURTHERS EXEMPT PURPOSE (C A SAWMILL, GRISTMILL AND WOODWORKING SHOP, AND WAS POWERED THROUGH THE YEARS BY WATER WHEELS, WATER TURBINES, STEAM ENGINES, GASOLINE ENGINES AND ELECTRIC MOTORS. POWER GENERATED BY THE HISTORICALLY ACCURATE RECREATION OF THE 1895 STEAM BOILER PLANT AUGMENTS POWER GENERATED BY THE 1926 WATER WHEEL WHICH POWERS THE MILL'S SAWMILL, GRISTMILL AND WOODWORKING SHOPS. GASOLINE AND ELECTRIC POWER IS ALSO DEMONSTRATED. THE MUSEUM INTERPRETS THE SITE'S INDUSTRIAL, COMMERCIAL, AGRICULTURAL AND DOMESTIC ACTIVITIES; AND EXPLORES CHANGING TECHNOLOGY AND RELATIONSHIPS BETWEEN RURAL INDUSTRY, NATURAL RESOURCES AND POWER GENERATION.

THE MUSEUM PRESERVES AND MAINTAINS A 70-ACRE RURAL INDUSTRIAL HISTORIC SITE, BUILDINGS, AND OBJECT AND ARCHIVAL COLLECTIONS; COLLECTS AND DOCUMENTS THE HISTORY OF THE MILL AND ITS COMMUNITY; AND DEVELOPS AND PRESENTS SUBSTANTIVE EXHIBITS, PUBLICATIONS, AND PUBLIC AND EDUCATIONAL PROGRAMS. HANFORD MILLS' 15 HISTORIC BUILDINGS AND MILLPOND ARE CENTERED ON ABOUT 15 ACRES; THE FIELDS, NATURE TRAIL, WOODS AND PARKING LOT COMPRISE ANOTHER 50+ ACRES. THE MUSEUM CONSISTENTLY PRIORITIZES AND IMPLEMENTS CAPITAL AND PRESERVATION INITIATIVES TO STEWARD ITS HISTORIC STRUCTURES AND SITE.THE OBJECT COLLECTIONS INCLUDE INDUSTRIAL MACHINERY, MACHINE ACCESSORIES AND PARTS, POWER TRAIN AND PRODUCTION ARTIFACTS, FINISHED AND UNFINISHED PRODUCTS OF THE BUSINESS, AND OTHER ITEMS RELATED TO THE HISTORY OF THE MILL BUSINESS AND THE COMMUNITY.

THE MAJORITY OF THESE ARTIFACTS ARE ORIGINAL TO THE SITE AND CAN BE TRACED TO THE EARLY USE OF THE SAWMILL (1846-1860), THE HANFORD OCCUPATION (1860 TO 1945), OR TO THE LAST MILL OWNERS, THE PIZZA BROTHERS (1945-1967). THESE ARTIFACTS ARE IMPORTANT TO THE INTERPRETATION OF HANFORD MILLS AND ARE ALSO UNIQUE IN THE FACT THAT THEY CONSTITUTE A RELATIVELY COMPLETE COLLECTION OF MILL-RELATED ARTIFACTS IN THEIR ORIGINAL CONTEXT. HANFORD MILLS IS UNIQUE IN THAT MUCH OF ITS COLLECTION REMAINED ON SITE THROUGHOUT ITS HISTORY AS AN OPERATING BUSINESS AND LATER AS A MUSEUM.

THE MAIN FOCUS OF THE MUSEUM'S MISSION IS THE INTERPRETATION OF CHANGES IN RURAL

CULTURE THROUGH THE EXPLORATION OF INDUSTRY, MAKING THE OBJECT AND ARCHIVAL

COLLECTIONS VERY IMPORTANT TO FURTHERING THE MUSEUM'S EXEMPT PURPOSE.

#### PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUND

THE ENDOWMENT IS OPERATING UNDER A TRUST AGREEMENT WHERE INCOME IS TO BE PAID OVER TO THE MILL FOR USE IN ITS GENERAL OPERATING FUND.

#### SCHEDULE D, PART XI, LINE 2D OTHER REVENUE INCLUDED IN F/S BUT NOT INCLUDED ON FORM 990

BENEFICIAL INTEREST IN TRUST COST OF GOODS SOLD REPORTED AS EXPENSE TOTAL		97,959. 2,241. 100,200.
SCHEDULE D, PART XII, LINE 2D OTHER EXPENSES AND LOSSES PER AUDITED F/S		
COST OF GOODS SOLD REPORTED AS EXPENSE	\$ \$	2,241. 2,241.

Department of the Treasury Internal Revenue Service ► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 2021 Open to Public Inspection

Name of the organization THE HANFORD MILLS MUSEUM	Employer identification number
AT EAST MEREDITH	23-7321530

#### FORM 990, PART III, LINE 1 - ORGANIZATION MISSION

HANFORD MILLS MUSEUM OPERATES AN AUTHENTIC WATER AND STEAM-POWERED HISTORIC SITE. WE INSPIRE AUDIENCES OF ALL AGES TO EXPLORE CONNECTIONS AMONG ENERGY, TECHNOLOGY, NATURAL RESOURCES AND ENTREPRENEURSHIP IN RURAL COMMUNITIES, WITH A FOCUS ON SUSTAINABLE CHOICES.

#### FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

THE HANFORD MILLS MUSEUM AT EAST MEREDITH, SITUATED ON A 175 YEAR OLD MILL SITE IN EAST MEREDITH, NY, IS AN OPERATING HISTORIC MILL MUSEUM WHICH FEATURES SAW MILLING AND GRIST MILLING, AS WELL AS THE WATER POWERED PRODUCTION OF WOOD PRODUCTS.

HANFORD MILLS MUSEUM HAS PUBLIC EVENTS AND EDUCATIONAL PROGRAMS DESIGNED FOR ALL CLASS LEVELS, K-12. THE MUSEUM HAS OVER 70 ACRES AND 16 HISTORIC BUILDINGS. THERE IS A WORKING WATER POWERED SAWMILL, GRISTMILL AND WOODWORKING SHOP, A 15 MINUTE ORIENTATION VIDEO, MANY DIFFERENT EXHIBITS, THE JOHN HANFORD FARMSTEAD COMPLEX, AND NATURE TRAILS.

#### CROP PROGRAM

SPRING 2021: 3 FULLY REMOTE ACTIVITY KIT PROGRAMS WITH 8 LIVE VIRTUAL SESSIONS OFFERED (TOTAL OF 1,980 INDIVIDUAL KITS DISTRIBUTED) FALL/WINTER 2021: 56 VIRTUAL PROGRAMS DELIVERED (521 STUDENT INTERACTIONS)

EDUCATION OUTREACH INITIATIVES: 79 VIRTUAL PROGRAMS DELIVERED (1,001 STUDENT INTERACTIONS)

PUBLIC PROGRAMS: 8 VIRTUAL PUBLIC PROGRAMS

### FORM 990, PART VI, LINE 2 - BUSINESS OR FAMILY RELATIONSHIP OF OFFICERS, DIRECTORS, ETC.

THERE WERE TWO FAMILY RELATIONSHIPS. GLENDA ROBERTS AND MARK ROBERTS HAVE A FAMILY RELATIONSHIP. BARBARA STURDEVANT AND DUANE STURDEVANT ALSO HAVE A FAMILY RELATIONSHIP.

#### FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

ALL BOARD MEMBERS ARE SENT A COPY OF THE FORM 990 FOR THEIR REVIEW. THE FINANCE COMMITTEE REVIEWS THE 990 PRIOR TO FILING. REVIEW OF FORM 990 CAN BE COMPLETED DURING THE COURSE OF A REGULARLY SCHEDULED HANFORD MILLS MUSEUM BOARD MEETING AT WHICH A QUORUM IS PRESENT. IN THE EVENT NO MEETING IS SCHEDULED PRIOR TO THE DUE DATE OF FILING FORM 990, THE FINANCE COMMITTEE MAY REVIEW AND APPROVE SAID FORM ELECTRONICALLY WITH ALL APPROVALS BEING FORWARDED TO THE TREASURER OF HANFORD MILLS. FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS BOARD MEMBERS AND SENIOR STAFF WILL ANNUALLY DISCLOSE AND PROMPTLY UPDATE ANY DISCLOSURES PREVIOUSLY MADE ON AN ANNUAL CONFLICT DISCLOSURE QUESTIONNAIRE FORM PROVIDED BY THE ORGANIZATION THAT REQUESTS THEM TO IDENTIFY THEIR INTERESTS THAT COULD GIVE RISE TO CONFLICTS OF INTEREST, SUCH AS A LIST OF FAMILY MEMBERS, SUBSTANTIAL BUSINESS OR INVESTMENT HOLDINGS, AND OTHER TRANSACTIONS OR AFFILIATIONS WITH BUSINESSES AND OTHER ORGANIZATIONS OR THOSE OF FAMILY MEMBERS AS WELL AS OTHER NONPROFIT ORGANIZATIONS.

FORM 990, PART VI, LINE 15A - COMPENSATION REVIEW & APPROVAL PROCESS - CEO & TOP MANAGEMENT EXECUTIVE DIRECTOR'S COMPENSATION REVIEW AND APPROVAL PROCESS CONSISTS OF A BOARD EVALUATION OF EXECUTIVE DIRECTOR CONDUCTED BY THE GOVERNANCE AND PERSONNEL COMMITTEE. THROUGH THE BUDGET PROCESS, THE FINANCE, GOVERNANCE AND PERSONNEL COMMITTEE APPROVE A TOTAL SALARY AMOUNT FOR THE UPCOMING FISCAL YEAR. THE EXECUTIVE DIRECTOR DETERMINES STAFF PAY INCREASES, IF ANY, AND THE ALLOCATION OF THE BUDGETED AMOUNT AMONGST THE FULL-TIME AND PART-TIME EMPLOYEES. RECOMMENDATIONS FOR INCREASES TO THE EXECUTIVE DIRECTOR'S SALARY ARE REVIEWED BY THE BOARD.

Schedule O (Form 990) 2021	Page <b>2</b>
Name of the organization THE HANFORD MILLS MUSEUM	Employer identification number
AT EAST MEREDITH	23-7321530

#### FORM 990, PART VI, LINE 15B - COMPENSATION REVIEW & APPROVAL PROCESS - OFFICERS & KEY EMPLOYEES

ALL EMPLOYEES ARE GIVEN AN EVALUATION BY THE EXECUTIVE DIRECTOR ON AN ANNUAL BASIS.

#### FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE

GOVERNING DOCUMENTS INCLUDING THE CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS WILL BE MADE AVAILABLE TO THE PUBLIC UPON REQUEST. THESE DOCUMENTS SHALL BE KEPT BY THE TREASURER AS APPOINTED BY THE BOARD OF TRUSTEES OF THE HANFORD MILLS MUSEUM. THE TREASURER SHALL PRODUCE THE DOCUMENTS UPON RECEIPT OF A WRITTEN OR VERBAL REQUEST OF THE PUBLIC. THE TREASURER SHALL KEEP A RECORD OF THE WRITTEN AND/OR VERBAL REQUEST.

#### SCHEDULE R (Form 990)

# Related Organizations and Unrelated Partnerships

Complete if the organization answered 'Yes' on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
 Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

23-7321530

Department of the Treasury Internal Revenue Service

(3)

(4)

Name of the organization THE HANFORD MILLS MUSEUM AT EAST MEREDITH

# Part I Identification of Disregarded Entities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded e	entity	<b>(b)</b> Primary ad	tivity	(c Legal dom or foreign	icile (state	То	<b>(d)</b> tal income	End-o	<b>(e)</b> f-year assets	Direc	(f) ct contro entity	lling
<u>(1)</u>	·											
	·											
<u>(3)</u>	·											
Part II Identification of Related Tax-Exempt O had one or more related tax-exempt or	<b>Irganizatio</b> ganizations	<b>ns.</b> Complete during the ta	if the org ax year.	janization	answered	d 'Yes'	on Form 990	), Part	IV, line 34,	becau	se it	
(a) Name, address, and EIN of related organization	Prima	<b>(b)</b> ry activity	(¢ Legal dom or foreigr	icile (state	<b>(d)</b> Exempt C sectio		<b>(e)</b> Public charity s (if section 501(		(f) Direct contro entity	olling	(g) Sec 512( controlled	<b>)</b> (b)(13) I entity?
(1) HANFORD MILLS MUSEUM ENDOWMENT FND COMMUNITY BANK NA ONEONTA, NY 13820 22-2777125	SUPP	PORTING	N	ΙY	501 (C)	(3)	509(A)( TYPE I		N/A		Yes	No X

#### Schedule R (Form 990) 2021 THE HANFORD MILLS MUSEUM

(2)

(3)

BAA

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered 'Yes' on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(2)	(h)		(4)			<u> </u>	, (a)	1	<u>,                                     </u>	(1)	/:		(14)
(a) Name, address, and EIN of	<b>(b)</b> Primary activity	(c) Legal	<b>(d)</b> Direct	(e) Predominant i	ncome Share of	) of total	<b>(g)</b> Share of	(h Dispr	opor-	(i) Code V-UBI	(j Gener	al or F	<b>(k)</b> Percentage
related organization		domicile	controlling		elated, inco	me	end-of-year	tion	ate	amount in box			ownership
		(state or foreign	entity	excluded from under secti			assets	alloca	lions?	20 of Schedul K-1 (Form	e partr	er?	
		country)		512-514				Yes	No	1065)	Yes	No	
(1)													
	-												
(2)													
	-												
(3)													
(3)													
	-												
	_												
Part IV Identification	of Related Organise it had one or	nizations	Taxable as	a Corporatio	on or Trust. C	omplete if	the organi	zation a	nswe	red 'Yes' on	Form 99	0, Par	t IV,
line 34, becaus	se it had one or	more rela	ated organiz	zations treated	d as a corpora	ation or tru	ist during t	the tax y	ear.				
(a) Name, address, and EIN			(b) ary activity	(c) Legal domicile	<b>(d)</b> Direct	(e) Type of er		(f)		(g) are of end-of-	(h)		<b>(i)</b> 12(b)(13)
Name, address, and EIN	of related organizat	ion Prima	ary activity	Legal domicile (state or foreign	Direct	C corp, S	ntity Sh corp tota	nare of I income		are of end-of- vear assets	Percentage ownership	Sec 5	12(b)(13) led entity?
				country)	entity	or trust	t)	i inconte		year assets	ownersnip		
(1)												Yes	No
<u>(1)</u>													

	TEEA	5002L 09/21/21	<u>                                     </u>	

Schedule R (Form 990) 2021

# Part V Transactions With Related Organizations. Complete if the organization answered 'Yes' on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	No	
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations lis	ted in Parts II-IV?					
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1 a		Х	
<b>b</b> Gift, grant, or capital contribution to related organization(s)			1 b		Х	
c Gift, grant, or capital contribution from related organization(s)			1 c		Х	
d Loans or loan guarantees to or for related organization(s)			1 d		Х	
e Loans or loan guarantees by related organization(s)			1 e		Х	
f Dividends from related organization(s)			1 f		Х	
g Sale of assets to related organization(s)			1 g		Х	
h Purchase of assets from related organization(s)			1 h		Х	
i Exchange of assets with related organization(s)			1i		Х	
j Lease of facilities, equipment, or other assets to related organization(s)			1j		Х	
k Lease of facilities, equipment, or other assets from related organization(s).			1 k		Х	
I Performance of services or membership or fundraising solicitations for related organization(s)			11		Х	
m Performance of services or membership or fundraising solicitations by related organization(s)			1 m		Х	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1 n		Х	
o Sharing of paid employees with related organization(s)			10		Х	
p Reimbursement paid to related organization(s) for expenses						
<b>q</b> Reimbursement paid by related organization(s) for expenses			1q		X X	
r Other transfer of cash or property to related organization(s).			1r		Х	
s Other transfer of cash or property from related organization(s)			1s		X	
2 If the answer to any of the above is 'Yes,' see the instructions for information on who must complete this line, including covere						
(a) Name of related organization	<b>(b)</b> Transaction	<b>(c)</b> Amount involved Metl	<b>(c</b> nod of c	d)		
Name of related organization	I ransaction type (a-s)		nod of ( mount			
		u	mount		cu	
(1)						
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
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#### **Part VI** Unrelated Organizations Taxable as a Partnership. Complete if the organization answered 'Yes' on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Predominant income (related, unre- lated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		section 501(c)(3) organizations?		<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Dispropor- tionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		<b>(k)</b> Percentage ownership	
			sections 512-514)	Yes	No			Yes	No		Yes	No				
(1)	-															
	-															
	-															
(2)	-															
	-															
(3)																
	-															
(4)																
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(7)																
(8)																

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# Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.