Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

Α	For t	<u>he 2022</u> calen	dar year, or tax	year begin	ning		, 202	22 <u>,</u> an	nd ending				, 20		
В	Check	if applicable:	С								D Employ	yer ident	ification nun	nber	
	A	ddress change	THE HANFOR	RD MILL	S MUSE	EUM					23-	7321	530		
	N.	ame change	AT EAST ME								E Teleph				
		itial return	PO BOX 99								(60	7) 2	78-574	. 4	
		nal return/terminated	EAST MEREI	DITH, N	Y 1375	57				f	(00	· , <u>-</u>	70 071	-	
	\vdash	mended return									G Gross r	eceints	\$	759	433.
	\vdash	oplication pending	F Name and addre	ess of principal	officer: T	77 707 14 11	7 D T D 7		П	H(a) Is this a				Yes	X No
	Ш′′	spileation penaling	SAME AS C	⊅BOVE	r	AJSA M H	AKLLY		ļ.	H(b) Are all s	subordinates	s include	d?	Yes	No
_	Tay	exempt status:	X 501(c)(3)	501(c) ()	(insert no.)	4947(a)(1)) or	527	If "No,"	attach a list	. See ins	structions.	_	
<u>'</u> J			W.HANFORDM) DC	(IIISELL IIO.)	4347 (a)(1)) 01		H(c) Group e	vomntion n	umbor			
K		n of organization:	X Corporation	Trust	Associatio	on Other		I Vasi	r of formation	•			egal domicile	· NV	
	rt I	Summai		Trust	ASSOCIATIO	II Other		L Teal	i di idilialic	ni. 1973) 1111 .	state of	egai domicile	: NI	
1 6	1		y be the organizat	ion's missi	on or mo	st significant	activities H	ΔNF	ORD MI	T.T.S MI	ISFIIM	OPFR	ΔΤΕς Δ	N	
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'n			NEURSHIP I												
Governance	2	Check this be				tinued its ope									
ၓ	3	Number of vo	oting members o												13
~ઇ જ	4		dependent votin									4			13
£i	5		of individuals e									5			15
Activities &	6		of volunteers (6			74
ĕ			ed business reve									7a			0.
	b	Net unrelated	d business taxab	le income	from For	m 990-1, Par	t I, line II					7b			0.
		Cambributions	and avants (Da	مصال اللاحا	16)						rior Year	120		ent Ye	
e	8		and grants (Pa								803,1				695.
Revenue	9		vice revenue (Pa								40,				068.
ě	10 11		ncome (Part VIII, e (Part VIII, colu									737.			433.
_	12		e (Fart VIII, cold e – add lines 8 t								14,5 866,1				670. 866.
	13		imilar amounts p								000,	LZJ.		009,	000.
	14		I to or for membe	-			-								
	15		er compensation	-							431,5	- 0.2		274	247
es	15										431,3	092.		3/4,	347.
Expenses	16a		fundraising fees												
×	b	Total fundrai	sing expenses (F	Part IX, col	umn (D),	line 25)		21,	,381.						
ш	17	Other expens	ses (Part IX, colu	ımn (A), lir	nes 11a-1	11d, 11f-24e)					258,1	L19.		205,	646.
	18	Total expens	es. Add lines 13	-17 (must e	equal Pa	rt IX, column	(A), line 25)			689,	711.		579,	993.
	19	Revenue less	s expenses. Sub	tract line 1	8 from lir	ne 12					176,4	112.		109,	873.
₽ 8 8										Beginnin	g of Curre	nt Year	End	of Yea	ar
sets alan	20		(Part X, line 16).							2	,330,2		2,		346.
t Aş	21	Total liabilitie	es (Part X, line 2	6)							202,2	234.		203,	085.
Net Assets Fund Balanc	22	Net assets o	fund balances.	Subtract li	ne 21 fro	m line 20				2	,127,9	999.	2,	216,	261.
Pa	ırt II	Signatu	e Block												
Unde	er penal	Ities of perjury, I d	eclare that I have exar arer (other than officer	nined this retu	rn, includin	g accompanying s	schedules and st	tatemen	nts, and to th	ne best of my	y knowledge	and bel	ief, it is true,	correct,	and
COIII	piete. D	eciaration of prepa	arer (other than officer) is based on a	all IIIIOIIIIau	on or which prepa	irei iias aliy kiio	wieuge	-						
٠.		Signature of	officer							Date					
Sig	jn											_			
He	re		M HARLEY t name and title						E	XECUTI	AE DIF	₹.			
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			oreparer's name	_	Preparer's	-		ا	ate		Check	if			
Pa			AH L MOSTER			RAH L MOS			3/30/	23	self-employ	red	P01213	3266	
Pre	epar	er Firm's nam			ZANERO	& SCOTT	, LLP								
US	e Or	Ily Firm's addr		CIATE I							Firm's EIN	15	-06255		
			ONEONT		L3820						Phone no.	(60		-870	
May	y the	IRS discuss th	nis return with th	e preparer	shown a	bove? See in	structions						. X Yes	s	No

Par	i III	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly	describe the organization's mission:	<u>_</u>
•		SCHEDULE O	
2		organization undertake any significant program services during the year which were not listed on the prior	
		990 or 990-EZ?	Yes X No
3		e organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
3		describe these changes on Schedule O.	
4	Descr	be the organization's program service accomplishments for each of its three largest program services, as mea	asured by expenses.
	Section	n 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, venue, if any, for each program service reported.	the total expenses,
	ana n	rollad, if any, for each program solvied reported.	
4a	(Code) (Expenses \$ 433,211. including grants of \$) (Revenue \$	35,068.)
		SCHEDULE O	· · · · · · · · · · · · · · · · · · ·
4b	(Code) (Expenses \$ including grants of \$) (Revenue \$))
10	(Code) (Expenses \$ including grants of \$) (Revenue \$	
	(Oouc		
4d		program services (Describe on Schedule O.)	
	(Ехре)
4e	Total	program service expenses 433, 211.	

Form 990 (2022) THE HANFORD MILLS MUSEUM Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Χ	
	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I.	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II.</i>	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II.</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III.</i>	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	Х	
b	Did the organization report an amount for investments — other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b		Х
С	Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII.</i>	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X.</i>	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII.	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV.</i>	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i>	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions.	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II.	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III.	19		X
20a	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х

Form 990 (2022) THE HANFORD MILLS MUSEUM Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III.	22		Χ
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	23		Х
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If a "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a.	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I.	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III.	27		Х
	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV.	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M.</i>	30		Χ
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		Χ
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I.</i>	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI.	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O.	38	Х	
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V		Yes	. No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		162	140
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	X	
ВΛΛ	(gambing) winnings to prize winners:	_	Δ 000 (2000

Form 990 (2022) THE HANFORD MILLS MUSEUM

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			res	NO
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 15			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Χ	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Χ
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Χ
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Х
	If "Yes," indicate the number of Forms 8282 filed during the year	_		v
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e 7f		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899	/1		Λ
Ĭ	as required?	7 g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring	7h		
Ū	organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.).			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
а	Note: See the instructions for additional information the organization must report on Schedule O.	ıJa		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	1-		17
	excess parachute payment(s) during the year?	15		X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would			
	result in the imposition of an excise tax under section 4951, 4952, or 4953?	17		
	TTT 1 (4) 1 (4)	_		

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI. Section A. Governing Body and Management No Yes 1a Enter the number of voting members of the governing body at the end of the tax year..... 13 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. **b** Enter the number of voting members included on line 1a, above, who are independent... 13 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? ... SEE SCHEDULE 0 Χ 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?..... 3 Χ Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?.... Χ 4 X Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 5 Did the organization have members or stockholders?..... Χ 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?..... 7a Χ **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?..... Χ 7h Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body?.... X 8a X **b** Each committee with authority to act on behalf of the governing body?..... 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O..... 9 **Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code. Yes No 10a Did the organization have local chapters, branches, or affiliates?..... 10a Χ b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?..... Χ **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. Χ 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise 12b Χ to conflicts?..... Χ 12c 13 Did the organization have a written whistleblower policy?..... 13 Χ 14 Did the organization have a written document retention and destruction policy?..... Χ 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X a The organization's CEO, Executive Director, or top management official.. SEE. SCHEDULE..Q...... 15a **b** Other officers or key employees of the organization...SEE .SCHEDULE .Q..... 15b X If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?..... 16a X **b** If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?... 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed NONE Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Upon request Own website Another's website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to 19 the public during the tax year. SEE SCHEDULE O State the name, address, and telephone number of the person who possesses the organization's books and records.

HANFORD MILLS MUSEUM 51 COUNTY HIGHWAY 12 EAST MEREDITH NY 13757 (607)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII.....

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(C)

Position (do not check more than one box, unless person is both an officer and a director/trustee)

Name and title

(B)

Average hours week (list any hours for week (list any hours for ite organization from the organiza

		hours		dir	ector				compensation from	compensation from	Estimated amount of other
		per week (list any hours for related organiza- tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099- MISC/1099-NEC)	related organizations (W-2/1099- MISC/1099-NEC)	compensation from the organization and related organizations
(1)	KAJSA M HARLEY	40									
	EXECUTIVE DIR.	0			Χ				46,460.	0.	6,253.
(2)	ELIZABETH CALLAHAN	40									
	PRIOR EXEC DIR	0			Χ				22,706.	0.	3,390.
(3)	DAVID BROWER	1									
	TRUSTEE	0	Χ						0.	0.	0.
_(4)	ADRIENE CLIFFORD	2									
	TREASURER	0	Χ		Χ				0.	0.	0.
(5)	STEVE OLES	1									
	TRUSTEE	0	Χ						0.	0.	0.
(6)	TED MARTIN	1									
	TRUSTEE	0	Χ						0.	0.	0.
_(7)	GLENDA ROBERTS	2									
	PRESIDENT	0	Χ		Χ				0.	0.	0.
(8)	DUANE STURDEVANT	1									
	TRUSTEE	0	Χ						0.	0.	0.
(9)	PETER BLUE	1									
	TRUSTEE	0	Χ						0.	0.	0.
(10)	SHELLY JONES	2									
	CO-SECRETARY	0	Х		Χ				0.	0.	0.
(11)	MARK_ROBERTS	1									
	TRUSTEE	0	Χ						0.	0.	0.
(12)	BARBARA STURDEVANT	2									
	VICE PRESIDENT	0	Х		Χ				0.	0.	0.
(13)	KATHLEEN GERAGHTY	1									
	TRUSTEE	0	Χ						0.	0.	0.
(14)	SEAN ROBINSON	11									
	TRUSTEE	0	Х						0.	0.	0.

Part	VII Section A. Officers, Directors, Tru		Key	Em	_	_	es,	and	d Highest Com	pensated Empl	oyees	(conti	nued)
		(B)			(C	•							
	(A) Name and title	Average hours per	box	, unle	ess pe	erson	than is both or/trus	h an	(D) Reportable compensation from	(E) Reportable compensation from	Estima	(F) ated amo	ount
		week (list any hours	or a	Isri	읔	Kej	emp	급	the organization (W-2/1099-	related organizations (W-2/1099-	compe	of other nsation rganizat	from
		for related	ndividual trustee or director	nstitutional trustee	Officer	Key employee	Highest compensated employee	Former	MISC/1099-NEC)	MISC/1099-NEC)	an	d related anization	t
		organiza - tions below	ह्य स्ट	mal t		oloye	comp						
		dotted line)	stee	uste.		0	ensa						
		,		413			e d						
	CHARLOTTE HILL	1			v				0	0			
(16)	CO-SECRETARY	0			Χ				0.	0.			0.
(17)													
<u>(17)</u>													
(18)													
(19)													
(20)													
(21)													
(22)													
(23)													
(24)													
(24)_			-										
(25)			-										
1b \$	Subtotal								69,166.	0.		9,6	543.
	Total from continuation sheets to Part VII, Section								0.	0.			0.
	Total (add lines 1b and 1c)								69,166.	0.	oncotio		543.
	rom the organization 0	to those i	isieu	abu	ve) v	WIIO	recer	veu	more man \$100,00	o of reportable comp	ensalio	ı	
												Yes	No
3 [Did the organization list any former officer, direction line 1a? <i>If "Yes,"complete Schedule J for suci</i>	tor, truste h <i>individu</i>	e, ke <i>al</i>	ey ei	mplo	oyee	e, or	high	nest compensated	employee	. 3		Х
	For any individual listed on line 1a, is the sum of the organization and related organizations greate												
t	he organization and related organizations greate such individual	r than \$1	50,0	00? 	If "`	Yes,	" cor	nple	ete Schedule J for		. 4		X
5 [Did any person listed on line 1a receive or accrue or services rendered to the organization? If "Yes	e compen	satio	n fr	om dule	any • <i>J fo</i>	unre or su	late	ed organization or	individual	. 5		Х
Secti	on B. Independent Contractors										l	ı	
1 (1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.												
	(A) Name and business addr	ess							(B) Description o	of services	(Compe	C) nsatio	n
	otal number of independent contractors (including b		ited to	o tho	se I	isted	d abo	ve)	who received more	than			
	\$100,000 of compensation from the organization	0											

		Check if Schedule O contains a response	onse or note to any	/ line in this Part VI	IL		
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants, and Other Similar Amounts	1a b c d	Federated campaigns1aMembership dues1bFundraising events1cRelated organizations1d	7,575. 21,182.				
ibutions, G Other Simil	e f	Government grants (contributions) 1e All other contributions, gifts, grants, and similar amounts not included above 1f Noncash contributions included in	112,834. 495,104.				
Contra and	h	lines 1a-1f. 1g Total. Add lines 1a-1f.	3,595.	636,695.			
Je			Business Code				
Program Service Revenue	2a b	PROGRAM REVENUE ADMISSIONS		31,040. 4,028.	31,040. 4,028.		
Servic	c d						
am	e						
rogr	T ~	All other program service revenue		25 060			
ď.	g			35,068.			
	3 4	Investment income (including dividends, in other similar amounts)	bond proceeds	7,785.			7,785.
	5	Royalties					
	6-	(i) Real	(ii) Personal				
		Gross rents					
		· · · · · · · · · · · · · · · · · · ·					
		Rental income or (loss) 6c 8,050. Net rental income or (loss)		8,050.			8,050.
		Gross amount from (i) Securities	(ii) Other	8,030.			6,030.
	/a	sales of assets					
	b	other than inventory Less: cost or other basis and sales expenses 7a 66,523. 7b 67,875.					
	С	Gain or (loss) 7c -1,352.					
		Net gain or (loss)		-1,352.			-1,352.
Other Revenue	8a	Gross income from fundraising events (not including \$ of contributions reported on line 1c).					
Ŗ		See Part IV, line 18 8a					
the		Less: direct expenses 8b	L .				
Ō		Net income or (loss) from fundraising evaluations	vents				
		Gross income from gaming activities. See Part IV, line 19					
		Less: direct expenses 9b	1:				
		Net income or (loss) from gaming activi	ties				
		Gross sales of inventory, less returns and allowances	-/00-1				
		Net income or (loss) from sales of inver	1,002.	2,809.	2,809.		
S.			Business Code	_,	_,		
Miscellaneous Revenue	11a	MISC REVENUE		811.	811.		
scellaneo Revenue	b						
	С						
AIS. R		All other revenue					
		Total. Add lines 11a-11d		811.	20, 522		14.400
	12	Total revenue. See instructions		689.866.	38.688.	0	14.483.

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a re	sponse or note to any			
Do i 6b,	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21		. ,		. p
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	83,974.	62,140.	18,474.	3,360.
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7	Other salaries and wages	223,976.	165,743.	49,275.	8,958.
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	2,861.	2,117.	629.	115.
9	Other employee benefits	39,632.	29,328.	8,719.	1,585.
10	Payroll taxes	23,904.	17,689.	5,259.	956.
11	Fees for services (nonemployees):	20,3011	2.,,000.	0,2001	3001
а	Management				
	Legal				
	Accounting				
	Lobbying.				
	Professional fundraising services. See Part IV, line 17				
	Investment management fees	1,353.		1,353.	
	Other. (If line 11g amount exceeds 10% of line 25, column	1,333.		1,333.	
_	(A), amount, list line 11g expenses on Schedule O.)				
	Advertising and promotion	29,191.	29,191.		
13	Office expenses	5,701.	3,991.	1,425.	285.
14	Information technology				
15	Royalties				
16	Occupancy	8,291.	5,803.	2,073.	415.
17	Travel	1,289.	967.	193.	129.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	71,757.	46,642.	21,527.	3,588.
23	Insurance	26,625.	17,306.	7,988.	1,331.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
а	PROFESSIONAL FEES	31,520.	26,792.	4,728.	
b	REPAIRS & MAINTENANCE	12,871.	12,871.		
С		4,022.	4,022.		
d		3,920.	2,744.	980.	196.
e	All other expenses	9,106.	5,865.	2,778.	463.
25	Total functional expenses. Add lines 1 through 24e	579,993.	433,211.	125,401.	21,381.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720).	·	·		·

		Check if Schedule O contains a response or note to	any line	e in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash – non-interest-bearing			290.	1	290.
	2	Savings and temporary cash investments			353,470.	2	447,978.
	3	Pledges and grants receivable, net			67,202.	3	46,740.
	4	Accounts receivable, net				4	
	5	Loans and other receivables from any current or form trustee, key employee, creator or founder, substantial controlled entity or family member of any of these pe	er officer contribursons	, director, tor, or 35%		5	
	6	Loans and other receivables from other disqualified p		<u> </u>		J	
	0	section 4958(f)(1)), and persons described in section				6	
	7	Notes and loans receivable, net		7			
G	8	Inventories for sale or use		L	2 250	8	4 672
šet				-	2,259.	9	4,673.
Assets	9	Prepaid expenses and deferred charges	1 1		6,172.	9	7,217.
7		Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D		2,500,757.			
	b	Less: accumulated depreciation		763,427.	1,706,911.	10c	1,737,330.
	11	Investments — publicly traded securities		<u> </u>	193,929.	11	175,118.
	12	Investments — other securities. See Part IV, line 11		-		12	
	13	Investments – program-related. See Part IV, line 11.				13	
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11		-		15	
	16	Total assets. Add lines 1 through 15 (must equal line	33)		2,330,233.	16	2,419,346.
	17	Accounts payable and accrued expenses			38,176.	17	41,484.
	18	Grants payable		<u> </u>		18	
	19	Deferred revenue		-	164,058.	19	161,601.
	20	Tax-exempt bond liabilities		_		20	
ě	21	Escrow or custodial account liability. Complete Part I		L		21	
Liabilities	22	Loans and other payables to any current or former of key employee, creator or founder, substantial contribu- controlled entity or family member of any of these pe	utor, or 3!	5%		22	
!	23	Secured mortgages and notes payable to unrelated th	nird partie	es		23	
	24	Unsecured notes and loans payable to unrelated third	parties.			24	
	25	Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24). Com	es to relati plete Pai	ted third parties, rt X of Schedule D.		25	
	26	Total liabilities. Add lines 17 through 25			202,234.	26	203,085.
ces		Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33.	•	X			
a	27	Net assets without donor restrictions			2,053,375.	27	2,149,051.
m	28	Net assets with donor restrictions			74,624.	28	67,210.
Net Assets or Fund Balance		Organizations that do not follow FASB ASC 958, che and complete lines 29 through 33.	ck here				
ō	29	Capital stock or trust principal, or current funds			29		
ets	30	Paid-in or capital surplus, or land, building, or equipm	nent fund			30	
SS	31	Retained earnings, endowment, accumulated income,		<u> </u>		31	
t A	32	Total net assets or fund balances			2,127,999.	32	2,216,261.
뿔	33	Total liabilities and net assets/fund balances			2,330,233.	33	2,419,346.
RΔ	^		TEEA0111L	09/01/22	,,		Form 990 (2022)

Form **990** (2022)

Par	rt XI Reconciliation of Net Assets							
	Check if Schedule O contains a response or note to any line in this Part XI.				🔲			
1	Total revenue (must equal Part VIII, column (A), line 12)	1		689,	866.			
2	Total expenses (must equal Part IX, column (A), line 25).	2		579,	993.			
3	Revenue less expenses. Subtract line 2 from line 1	3		109,				
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	2.	127,				
5								
6								
7	Investment expenses	7						
8	Prior period adjustments	8						
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,							
_	column (B))	10	2,	216,	<u> 261.</u>			
Par	rt XII Financial Statements and Reporting							
	Check if Schedule O contains a response or note to any line in this Part XII							
				Yes	No			
1	Accounting method used to prepare the Form 990: Cash X Accrual Other							
	If the organization changed its method of accounting from a prior year or checked "Other," explain							
	on Schedule O.							
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2	а	X			
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or review	ed on a	a					
	separate basis, consolidated basis, or both:							
	Separate basis Consolidated basis Both consolidated and separate basis			.,				
b	Were the organization's financial statements audited by an independent accountant?		2	b X				
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separ basis, consolidated basis, or both:	ate						
	X Separate basis Consolidated basis Both consolidated and separate basis							
_	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit							
·	review, or compilation of its financial statements and selection of an independent accountant?	, 	2	c X				
	If the organization changed either its oversight process or selection process during the tax year, explain							
_	on Schedule O.							
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Guidance, 2 C.F.R Part 200, Subpart F?	Unitorr		а	Х			
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required au	dit						
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3	b				
2 A V	TEEA0112L 09/01/22		E_	rm QQN	(2022)			

SCHEDULE A (Form 990)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Name	of the	e organization	THE HANFOR	D MILLS MUSEUN	M			Employer identification	
			AT EAST ME					23-732153	
Par	-				organizations must			• •	ctions.
	orga	1	•	`	For lines 1 through 12,		•	•	
1	_			,	hurches described in sec	,	b)(1)(A)(i).	
2	-				ach Schedule E (Form				
3	-		·		ization described in sec				
4		1	-	ition operated in conju	unction with a hospital	describe	d in sec	:tion 170(b)(1)(A)(iii).	inter the hospital's
		name, city	y, and state:						
5	L	An organized	zation operated for 70(b)(1)(A)(iv). (Co	r the benefit of a colle emplete Part II.)	ege or university owned	or oper	ated by	a governmental unit de	escribed in
6	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).								
7	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)								
8		A commu	nity trust described	l in section 170(b)(1)(A)(vi). (Complete Part	l.)			
9		An agricult	tural research organi	ization described in sec	ction 170(b)(1)(A)(ix) oper	ated in c	onjunctio	on with a land-grant colle	ege
		or university:	-	nt college of agriculture	e (see instructions). Enter	the nan	ne, city,	and state of the college	or
10	X	An organi:	zation that normall	v receives (1) more t	han 33-1/3% of its supr	ort from	contrib	utions, membership fe	es, and gross receipts
		investmen	nt income and unre	exempt functions, substanted business taxables 509(a)(2). (Complete leads of the complete leads of the complet	han 33-1/3% of its suppoject to certain exception e income (less section Part III.)	ns; and 511 tax)	(2) no r	more than 33-1/3% of it usinesses acquired by	ts support from gross the organization after
11		•			ely to test for public saf	etv. See	section	1 509(a)(4).	
12	-	Ĭ	J	'	ely for the benefit of, to	,		```	ut the nurnoses of one
	_	or more p	ublicly supported of	organizations describe	ed in section 509(a)(1) outporting organization	r section	n 509(a)(2). See section 509(a	(3). Check the box on
а		organizatio	supporting organization(s) the power to re Part IV, Sections A	egularly appoint or elect	d, or controlled by its sup t a majority of the directo	ported or rs or trus	rganizat stees of t	ion(s), typically by giving he supporting organizati	g the supported on. You must
b		manageme	supporting organized to the supporting splete Part IV, Sect	ı organization vested in	controlled in connection the same persons that c	with its ontrol or	support manage	ed organization(s), by the supported organizat	having control or ion(s). You
С		Type III fur	nctionally integrated	. A supporting organizat	tion operated in connection	n with, a	nd function	onally integrated with, its	supported
d		Type III no	n-functionally integ	rated. A supporting ord	panization operated in cor must satisfy a distribu	nection	with its	supported organization(s) that is not
e		instruction	ns). You must com	plete Part IV, Section	en determination from				
f	Fr	integrated	I, or Type III non-fu	unctionally integrated	supporting organization	١.			-
a	_			n about the supported					
_			ed organization		(iii) Type of organization	(iv)	s the	(v) Amount of monetary	(vi) Amount of other
					(described on lines 1-10 above (see instructions))	organizat	ion listed overning	support (see instructions)	support (see instructions)
						docui	ment?		
						Yes	No		
(A)									
(B)									
(C)									
(D)									
(E)									
Total									

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support		, ,	e complete i art ii	,		
Cale	ndar year (or fiscal year	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
-	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
Sec	tion B. Total Support						
Cale begi	ndar year (or fiscal year nning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activ	ities, etc. (see in	structions)			12	
13	First 5 years. If the Form 990 is organization, check this box and	for the organizati stop here	on's first, second	, third, fourth, or f	ifth tax year as a	section 501(c)(3)	
	tion C. Computation of Pul						
	Public support percentage for 20	•			•		%
15	Public support percentage from 2	2021 Schedule A,	Part II, line 14.				%
16a	33-1/3% support test—2022. If the and stop here. The organization	ne organization d qualifies as a pu	id not check the I blicly supported o	oox on line 13, and organization	d line 14 is 33-1/3	3% or more, check	this box
	33-1/3% support test—2021. If th and stop here. The organization	qualifies as a pu	blicly supported of	organization			
17a	10%-facts-and-circumstances te or more, and if the organization the organization meets the facts	meets the facts-a	ind-circumstance:	s test, check this b	box and stop here	e. Explain in Part \	VI how
	10%-facts-and-circumstances te or more, and if the organization organization meets the facts-and	meets the facts-a I-circumstances t	ind-circumstances est. The organiza	s test, check this t tion qualifies as a	pox and stop here publicly supporte	e. Explain in Part 'ed organization	VI how the
18	Private foundation. If the organiz	zation did not che	eck a box on line	13, 16a, 16b, 17a	, or 17b, check th	is box and see ins	structions

Schedule A (Form 990) 2022

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support	· · · · · · · · · · · · · · · · · · ·	'	,			
Calen	dar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	608,003.	646,057.	613,759.	803,138.	632,064.	3,303,021.
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	000,003.	040,037.	013,733.	003,130.	032,004.	0.
3	Gross receipts from activities that are not an unrelated trade or business under section 513.						0.
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
5	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons	608,003.	646,057.	613,759.	803,138.	632,064.	3,303,021.
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
_	Add lines 7a and 7b	0.	0.	0.	0.	0.	0.
	Public support. (Subtract line 7c from line 6.)	0.	0.	0.	0.	0.	0. 3,303,021.
Sec	tion B. Total Support						0,000,021
Calen	dar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
9	Amounts from line 6	608,003.	646,057.	613,759.	803,138.	632,064.	3,303,021.
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	5,201.	5,738.	5,382.	7,737.	7,785.	31,843.
	income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	5,201.	5,738.	5,382.	7,737.	7,785.	<u>0.</u> 31,843.
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on	3,201.	5,736.	3,302.	1,131.	1,105.	0.
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).						0.
	Total support. (Add lines 9, 10c, 11, and 12.)	613,204.	651,795.	619,141.	810,875.	639,849.	3,334,864.
	First 5 years. If the Form 990 is organization, check this box and	stop here		third, fourth, or fr	tth tax year as a s	section 501(c)(3)	<u></u>
	tion C. Computation of Pul			10 1		1 1	
	Public support percentage for 20	•	•				99.05 %
	Public support percentage from a tion D. Computation of Inv						99.16 %
	•				ımp (f)	17	0.95 %
	Investment income percentage for investment	•		-		├	0.95 %
	33-1/3% support tests-2022. If t	the organization di	d not check the b	ox on line 14, an	d line 15 is more	than 33-1/3%, and	d line 17
	is not more than 33-1/3%, check 33-1/3% support tests—2021. If the line 18 is not more than 33-1/3%	the organization di , check this box a	d not check a box nd stop here. The	on line 14 or line organization qua	e 19a, and line 16 alifies as a publicl	is more than 33- y supported organ	1/3%, and nization
20	Private foundation. If the organize	zation did not ched	ck a box on line 1	4, 19a, or 19b, cl	heck this box and	see instructions	

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
	the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>	9b		
С	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9с		
0a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b		

BAA TEEA0404L 09/09/22 Schedule A (Form 990) 2022

Par	: IV	Supporting Organizations (continued)			
11	Hac	the organization accepted a gift or contribution from any of the following persons?		Yes	No
		rson who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below,			
	the o	governing body of a supported organization?	11a		
b	A fa	mily member of a person described on line 11a above?	11b		
		% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI .	11c		
Sect	ion	B. Type I Supporting Organizations			
	D:4 :			Yes	No
1	or moffic orga than were	the governing body, members of the governing body, officers acting in their official capacity, or membership of one hore supported organizations have the power to regularly appoint or elect at least a majority of the organization's ers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported anization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more in one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers and the tax year.	1		
2	Did that bene	the organization operate for the benefit of any supported organization other than the supported organization(s) operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such efit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the porting organization.	2		
Sect	ion	C. Type II Supporting Organizations			
				Yes	No
1	Were	e a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees			
	of ea	ach of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the porting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Sect		D. All Type III Supporting Organizations	l		
<i>-</i>	.1011	D. All Type III Supporting Organizations		Yes	No
1	orga year	the organization provide to each of its supported organizations, by the last day of the fifth month of the inization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the inization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
	organization's governing documents in effect on the date of notification, to the extent not previously provided:				
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization? If "No " explain in Part VI how				
	the	anization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how organization maintained a close and continuous working relationship with the supported organization(s).			
3	voice all ti	eason of the relationship described on line 2, above, did the organization's supported organizations have a significant e in the organization's investment policies and in directing the use of the organization's income or assets at mes during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played his regard.	3		
Sect		E. Type III Functionally Integrated Supporting Organizations			
1	$\overline{}$	ck the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а	\equiv	The organization satisfied the Activities Test. Complete line 2 below.			
b	Щ.	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	Ш.	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see	instru	uctions	s).
2	Activ	vities Test. Answer lines 2a and 2b below.		Yes	No
а	supp org a	substantially all of the organization's activities during the tax year directly further the exempt purposes of the ported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported **anizations and explain how these activities directly furthered their exempt purposes, how the organization was sonsive to those supported organizations, and how the organization determined that these activities constituted			
		stantially all of its activities.	2a		
b	more	the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or e of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the sons for the organization's position that its supported organization(s) would have engaged in these activities			
		for the organization's involvement.	2b		
3	Pare	ent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did ¹ each	the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of of the supported organizations? If "Yes" or "No," provide details in Part VI.	3a		
b		the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its ported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Sch	edule A (Form 990) 2022 THE HANFORD MILLS MUSEUM			21530	Page 6
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	anizat	ions		
1	Check here if the organization satisfied the Integral Part Test as a qualifying trus instructions. All other Type III non-functionally integrated supporting organizatio	st on No	ov. 20, 1970 (explain ir st complete Sections A	ı Part VI). See through E.)
Sec	ction A — Adjusted Net Income		(A) Prior Year	(B) Currei (option	
1	Net short-term capital gain	1			
2	Recoveries of prior-year distributions	2			
3	Other gross income (see instructions)	3			
4	Add lines 1 through 3.	4			
5	Depreciation and depletion	5		1	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6			
7	Other expenses (see instructions)	7			
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
Section B — Minimum Asset Amount			(A) Prior Year	(B) Currei (option	
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):				
	Average monthly value of securities	1a			
	Average monthly cash balances	1b			
	Fair market value of other non-exempt-use assets	1c			
	d Total (add lines 1a, 1b, and 1c)	1d			
	e Discount claimed for blockage or other factors (explain in detail in Part VI):				
2	Acquisition indebtedness applicable to non-exempt-use assets	2			
3	Subtract line 2 from line 1d.	3			
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4			
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
6	Multiply line 5 by 0.035.	6			
7	Recoveries of prior-year distributions	7			
8	Minimum Asset Amount (add line 7 to line 6)	8			
Sec	ction C — Distributable Amount			Current	Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1			
2	Enter 0.85 of line 1.	2			
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3			
4	Enter greater of line 2 or line 3.	4			
5	Income tax imposed in prior year	5			
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6			

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions). BAA Schedule A (Form 990) 2022

Par	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)					
Sec	Section D — Distributions					
1	Amounts paid to supported organizations to accomplish exempt purposes	1				
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2				
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3				
4	Amounts paid to acquire exempt-use assets	4				
5	Qualified set-aside amounts (prior IRS approval required – provide details in Part VI)	5				
6	Other distributions (describe in Part VI). See instructions.	6				
7	Total annual distributions. Add lines 1 through 6.	7				
8	Distributions to attentive supported organizations to which the organization is responsive (provide details					
	in Part VI). See instructions.	8				
9	Distributable amount for 2022 from Section C, line 6	9				

10 Line 8 amount divided by line 9 amount		10	
Section E — Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2022	(iii) Distributable Amount for 2022
1 Distributable amount for 2022 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2022 (reasonable cause required — explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2022			
a From 2017			
b From 2018			
c From 2019			
d From 2020			
e From 2021			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2022 distributable amount			
i Carryover from 2017 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2022 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2022 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI . See instructions.			
6 Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2023. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2018			
b Excess from 2019			
c Excess from 2020			
d Excess from 2021			
e Excess from 2022			

BAA Schedule A (Form 990) 2022

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

BAA TEEA0408L 09/09/22 Schedule A (Form 990) 2022

SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection
Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

THE HANFORD MILLS MUSEUM

	EAST MEREDITH			23-732153	30
Pai			er Similar F	Funds or Accounts.	
	Complete if the organization answered	"Yes" on Form 990, Part IV, line 6.			
		(a) Donor advised fund	ds	(b) Funds and other	r accounts
1	Total number at end of year				
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and do are the organization's property, subject to the	e organization's exclusive legal cor	ntrol?	Ye	s No
6	Did the organization inform all grantees, dono for charitable purposes and not for the benefit impermissible private benefit?	ors, and donor advisors in writing to the donor or donor advisor, or donor advisor, or	hat grant fun for any othe	nds can be used only r purpose conferring	s No
Pai		"Voo" on Form 000 Port IV line 7			
1	Complete if the organization answered Purpose(s) of conservation easements held be		annly)		
'	Preservation of land for public use (for exam	, ,	<u></u> ,,	tion of a historically importan	nt land area
	Protection of natural habitat	iple, recreation of education)		tion of a mistorically importal	
	Preservation of open space		LI TESETVAL	aon or a certifica Historic Str	ucture
2	Complete lines 2a through 2d if the organization	held a qualified conservation contribu	ition in the for	rm of a conservation easemen	t on the
_	last day of the tax year.	neta a quannea conscivation continut			t on the
					l of the Tax Year
	Total number of conservation easements				
	Total acreage restricted by conservation ease				
(: Number of conservation easements on a cert	ified historic structure included in ((a)	2c	
(Number of conservation easements included	in (c) acquired after July 25, 2006	and not on a	1 2 d	
3	historic structure listed in the National Registe Number of conservation easements modified, tra				
3	tax year	risierreu, reieaseu, extiriguisileu, or t	eminated by	the organization during the	
4	Number of states where property subject to c	onservation easement is located			
5	Does the organization have a written policy re		nspection, ha	— andling of violations.	
•	and enforcement of the conservation easeme				s No
6	Staff and volunteer hours devoted to monitoring,	inspecting, handling of violations, an	d enforcing co	onservation easements during	the year
7	Amount of expenses incurred in monitoring, insp	ecting, handling of violations, and en	forcing conser	rvation easements during the y	<i>y</i> ear
8	Does each conservation easement reported of and section 170(h)(4)(B)(ii)?	n line 2(d) above satisfy the requi	rements of se	ection 170(h)(4)(B)(i)	s No
9	In Part XIII, describe how the organization reinclude, if applicable, the text of the footnote conservation easements.	ports conservation easements in it to the organization's financial stat	s revenue an ements that	nd expense statement and bardescribes the organization's	alance sheet, and accounting for
Pai	Complete if the organization answered	ollections of Art, Historical 7 "Yes" on Form 990, Part IV, line 8.	Treasures,	or Other Similar Asse	ts.
1 a	If the organization elected, as permitted under historical treasures, or other similar assets he Part XIII the text of the footnote to its financial	eld for public exhibition, education.	or research	in furtherance of public serv	works of art, vice, provide in
ŀ	If the organization elected, as permitted under historical treasures, or other similar assets held the following amounts relating to these items:	for public exhibition, education, or res	search in furth	erance of public service, provi	rks of art, ide the
	(i) Revenue included on Form 990, Part VIII,	, line 1		\$	
	(ii) Assets included in Form 990, Part X			\$	
2	If the organization received or held works of art, amounts required to be reported under FASB	ASC 958 relating to these items:			ıg
	Revenue included on Form 990, Part VIII, line	€ L		\$	
				<u> </u>	

Part III Organizations Main	taining Collection	ns of Art, Hist	orical Treasures,	or Other Similar As	ssets	(contir	าued)
3 Using the organization's acquisition items (check all that apply):	n, accession, and other	records, check an	y of the following that m	nake significant use of its	collectio	n	
a X Public exhibition		d Loan o	r exchange program				
b Scholarly research		e Other					
c X Preservation for future gene	rations						
4 Provide a description of the organi. Part XIII. SEE PART XIII	zation's collections and	explain how they	further the organization'	s exempt purpose in			
5 During the year, did the organizato be sold to raise funds rather to					Yes		X No
Part IV Escrow and Custoc reported an amount on F	dial Arrangements orm 990, Part X, line 2	s. Complete if the 1.	organization answered	d "Yes" on Form 990, Par	t IV, line	e 9, or	
1 a Is the organization an agent, tru	stee, custodian or oth	er intermediary f	or contributions or oth	er assets not included		_	
on Form 990, Part X?					Yes	L	No
b If "Yes," explain the arrangement i	n Part XIII and complet	e the following tab	le:				
					Amount	<u>t</u>	
c Beginning balance							
d Additions during the year							
e Distributions during the year							
f Ending balance							
2 a Did the organization include an				- L	Yes		No
b If "Yes," explain the arrangemen	nt in Part XIII. Check h	nere if the explan	ation has been provid	ed on Part XIII			
Part V Endowment Funds	. Complete if the organ	ization answered	"Yes" on Form 990, Pa	rt IV, line 10.			
	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) [Four years	s back
1 a Beginning of year balance	1,080,920.	982,96	51. 960,67	9. 836,315.	,	868,	637.
b Contributions	18,351.	20,22	26.	18,227.		6,	547.
c Net investment earnings, gains,							
and losses	-52,620.	109,86	50. 53,25	5. 132,639.		-17,	413.
d Grants or scholarships							
e Other expenditures for facilities							
and programs	32,953.	31,27				20,	731.
f Administrative expenses	= / * * * *		50. 85		_		725.
g End of year balance		1,080,92		·		<u>836,</u>	315.
2 Provide the estimated percentage	·	end balance (line	e 1g, column (a)) held	as:			
a Board designated or quasi-endo		% %					
b Permanent endowment	100.00 %						
c Term endowment	<u> </u>						
The percentages on lines 2a, 2b, a	nd 2c should equal 100	%.					
3 a Are there endowment funds not in	the nossession of the o	rganization that ar	e held and administered	1 for the	_		
organization by:	the possession of the o	rgariization that ai	e nela ana aaministeret	2 101 110		Yes	No
(i) Unrelated organizations					. 3a(i)		X
(ii) Related organizations					. 3a(ii)	Χ	
b If "Yes" on line 3a(ii), are the re	lated organizations lis	ted as required o	n Schedule R?		. 3b	Χ	
4 Describe in Part XIII the intende	d uses of the organiza	ation's endowmer	nt funds. SEE PAR	T XIII T			
Part VI Land, Buildings, an	d Equipment.						
Complete if the organizat		Form 990. Part I	V. line 11a. See Form 9	90. Part X. line 10.			
Description of property		or other basis			(4)	Book va	
Description of property		vestment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(u) L	SOUR VA	ilue
1 a Land	,		` '				
b Buildings			747,684.	263,112.		484	,572.
c Leasehold improvements			148,113.	30,903.			,210.
d Equipment			319,247.	163,275.			,972.
e Other			1,285,713.	306,137.			,576.
Total. Add lines 1a through 1e. (Colum		m 990, Part X o			1		,370.
(Oolul	(a) mast equal i on	550, 1 art 71, C	(D), III C 100.)			, 131,	, 550.

Schedule D (Form 990) 2022

BAA

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (a) Description of security or category (including name of security) (b) Book value (c) Method of valuation: Cost or end-of-year ma (l) Financial derivatives	rket value
(1) Financial derivatives. (2) Closely held equity interests. (3) Other (A) (B) (C) (D) (E) (F) (G) (H) (I) Total. (Column (b) must equal Form 990, Part X, column (B) line 12). Part VIII Investments — Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.	
(2) Closely held equity interests. (3) Other (A) (B) (C) (D) (E) (F) (G) (H) (I) Total. (Column (b) must equal Form 990, Part X, column (B) line 12) Part VIII Investments — Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.	
(A) (B) (C) (D) (E) (F) (G) (H) (I) Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) Part VIII Investments — Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.	
(A) (B) (C) (D) (E) (F) (G) (H) (I) Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) Part VIII Investments — Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.	
(F) (G) (H) (I) Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) Part VIII Investments — Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.	
(F) (G) (H) (I) Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) Part VIII Investments — Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.	
(F) (G) (H) (I) Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) Part VIII Investments — Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.	
(F) (G) (H) (I) Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) Part VIII Investments — Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.	
(F) (G) (H) (I) Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) Part VIII Investments — Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.	
(G) (H) (I) Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) Part VIII Investments — Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.	
(H) (I) Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) Part VIII Investments — Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.	
Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) Part VIII Investments — Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.	
Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) Part VIII Investments — Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.	
Part VIII Investments — Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.	
Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.	
to the organization answered 165 on 16th 350; rate it, fine 16. Oct 16th 350; rate it, fine 16.	
(a) Description of investment I (b) Book value I (c) Method of valuation: Cost or end-of-year	market value
(1)	
(2)	-
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	_
(10) Total. (Column (b) must equal Form 990, Part X, column (B) line 13.)	
Part IX Other Assets.	
Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.	
(a) Description (b)	Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7) (8)	
(9)	
(10)	_
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.).	
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.). Part X Other Liabilities.	
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.	3ook value
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) 8	Book value
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) E (1) Federal income taxes	3ook value
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) 8	3ook value
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) E (1) Federal income taxes (2) (3) (4)	3ook value
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) E (2) (3) (4) (5)	3ook value
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) E (2) (3) (4) (5) (6)	3ook value
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) E (2) (3) (4) (5) (6) (7)	3ook value
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) E (2) (3) (4) (5) (6) (7) (8)	3ook value
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) E (1) Federal income taxes (2) (3) (4) (5) (6) (7) (8) (9)	3ook value
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) 8 (1) Federal income taxes (2) (3) (4) (5) (6) (7) (8) (9) (10)	3ook value
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) E (2) (3) (4) (5) (6) (7) (8) (9) (10) (10) (11)	3ook value
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.). Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) 8 (1) Federal income taxes (2) (3) (4) (5) (6) (7) (8) (9) (10)	

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Re	eturn	•
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1 Total revenue, gains, and other support per audited financial statements	1	600,372.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a Net unrealized gains (losses) on investments		
b Donated services and use of facilities		
c Recoveries of prior year grants 2c d Other (Describe in Part XIII.) SEE PART XIII 2d -66,530.		
d Other (Describe in Part XIII.) SEE PART XIII 2d -66,530.		
e Add lines 2a through 2d	2 e	-88,141.
3 Subtract line 2e from line 1	3	688,513.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b		
b Other (Describe in Part XIII.)		
c Add lines 4a and 4b	4 c	1,353.
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	689,866.
Total for one of the first form the contract of the first form of		003,000.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per	Retu	
·	Retu	
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per	Retu 1	
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		rn.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements		rn.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25:		rn.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities b Prior year adjustments c Other losses. 2 Donated Statements With Expenses per Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 2 Donated Services and Use of facilities Services Se		rn.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. 2 Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: 2 Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		rn.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. c Other losses.		580,332.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities.	1	580,332. 1,692.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities	1 2 e	580,332.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities b Prior year adjustments c Other losses. d Other (Describe in Part XIII.) SEE PART XIII e Add lines 2a through 2d. 3 Subtract line 2e from line 1.	1 2 e	580,332. 1,692.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities b Prior year adjustments c Other losses. d Other (Describe in Part XIII.) SEE PART XIII e Add lines 2a through 2d. 3 Subtract line 2e from line 1. 4 Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 2 e	580,332. 1,692.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities b Prior year adjustments c Other losses. d Other (Describe in Part XIII.) SEE PART XIII e Add lines 2a through 2d. 3 Subtract line 2e from line 1. 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b. 4 a 1,353.	1 2 e	580,332. 1,692.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART III, LINE 1A - F/S FOOTNOTE FOR ART, TREASURES, ETC.

Part XIII Supplemental Information.

THE ORGANIZATION REPORTED A ZERO AMOUNT ON FORM 990, PART VIII, STATEMENT OF REVENUE,
LINE 1G, BECAUSE THE MUSEUM DID NOT CAPITALIZE ITS COLLECTIONS, AS ALLOWED UNDER SFAS
116.

PART III, LINE 4 - DESCRIPTION OF ORGANIZATION COLLECTIONS & HOW FURTHERS EXEMPT PURPOSE

HANFORD MILLS MUSEUM IS MID-NINETEENTH THROUGH MID-TWENTIETH CENTURY RURAL INDUSTRIAL COMPLEX AND FARMSTEAD. THE MILL'S SIGNIFICANCE COMES FROM ITS AUTHENTICITY. IT IS AN

EXAMPLE OF AN ORIGINAL, RURAL INDUSTRIAL COMPLEX WHICH OPERATED FOR OVER 125 YEARS AS

BAA

Schedule D (Form 990) 2022

Part XIII Supplemental Information (continued)

PART III, LINE 4 - DESCRIPTION OF ORGANIZATION COLLECTIONS & HOW FURTHERS EXEMPT PURPOSE (C
A SAWMILL, GRISTMILL AND WOODWORKING SHOP, AND WAS POWERED THROUGH THE YEARS BY WATER
WHEELS, WATER TURBINES, STEAM ENGINES, GASOLINE ENGINES AND ELECTRIC MOTORS.

POWER GENERATED BY THE HISTORICALLY ACCURATE RECREATION OF THE 1895 STEAM BOILER
PLANT AUGMENTS POWER GENERATED BY THE 1926 WATER WHEEL WHICH POWERS THE MILL'S
SAWMILL, GRISTMILL AND WOODWORKING SHOPS. GASOLINE AND ELECTRIC POWER IS ALSO
DEMONSTRATED. THE MUSEUM INTERPRETS THE SITE'S INDUSTRIAL, COMMERCIAL, AGRICULTURAL
AND DOMESTIC ACTIVITIES; AND EXPLORES CHANGING TECHNOLOGY AND RELATIONSHIPS BETWEEN
RURAL INDUSTRY, NATURAL RESOURCES AND POWER GENERATION.

THE MUSEUM PRESERVES AND MAINTAINS A 70-ACRE RURAL INDUSTRIAL HISTORIC SITE,
BUILDINGS, AND OBJECT AND ARCHIVAL COLLECTIONS; COLLECTS AND DOCUMENTS THE HISTORY OF
THE MILL AND ITS COMMUNITY; AND DEVELOPS AND PRESENTS SUBSTANTIVE EXHIBITS,
PUBLICATIONS, AND PUBLIC AND EDUCATIONAL PROGRAMS. HANFORD MILLS' 15 HISTORIC
BUILDINGS AND MILLPOND ARE CENTERED ON ABOUT 15 ACRES; THE FIELDS, NATURE TRAIL,
WOODS AND PARKING LOT COMPRISE ANOTHER 50+ ACRES. THE MUSEUM CONSISTENTLY PRIORITIZES
AND IMPLEMENTS CAPITAL AND PRESERVATION INITIATIVES TO STEWARD ITS HISTORIC
STRUCTURES AND SITE.THE OBJECT COLLECTIONS INCLUDE INDUSTRIAL MACHINERY, MACHINE
ACCESSORIES AND PARTS, POWER TRAIN AND PRODUCTION ARTIFACTS, FINISHED AND UNFINISHED
PRODUCTS OF THE BUSINESS, AND OTHER ITEMS RELATED TO THE HISTORY OF THE MILL BUSINESS
AND THE COMMUNITY.

THE MAJORITY OF THESE ARTIFACTS ARE ORIGINAL TO THE SITE AND CAN BE TRACED TO THE EARLY USE OF THE SAWMILL (1846-1860), THE HANFORD OCCUPATION (1860 TO 1945), OR TO THE LAST MILL OWNERS, THE PIZZA BROTHERS (1945-1967). THESE ARTIFACTS ARE IMPORTANT TO THE INTERPRETATION OF HANFORD MILLS AND ARE ALSO UNIQUE IN THE FACT THAT THEY CONSTITUTE A RELATIVELY COMPLETE COLLECTION OF MILL-RELATED ARTIFACTS IN THEIR

Part XIII Supplemental Information (continued)

PART III, LINE 4 - DESCRIPTION OF ORGANIZATION COLLECTIONS & HOW FURTHERS EXEMPT PURPOSE (C

SITE THROUGHOUT ITS HISTORY AS AN OPERATING BUSINESS AND LATER AS A MUSEUM.

THE MAIN FOCUS OF THE MUSEUM'S MISSION IS THE INTERPRETATION OF CHANGES IN RURAL

CULTURE THROUGH THE EXPLORATION OF INDUSTRY, MAKING THE OBJECT AND ARCHIVAL

COLLECTIONS VERY IMPORTANT TO FURTHERING THE MUSEUM'S EXEMPT PURPOSE.

PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUND

THE ENDOWMENT IS OPERATING UNDER A TRUST AGREEMENT WHERE INCOME IS TO BE PAID OVER TO THE MILL FOR USE IN ITS GENERAL OPERATING FUND.

SCHEDULE D, PART XI, LINE 2D OTHER REVENUE INCLUDED IN F/S BUT NOT INCLUDED ON FORM 990

BENEFICIAL INTEREST IN TRUSTCOST OF GOODS SOLD REPORTED AS EXPENSE.	-68,222. 1,692.
TOTAL	\$ -66,530.
SCHEDULE D, PART XII, LINE 2D OTHER EXPENSES AND LOSSES PER AUDITED F/S	

COST OF GOODS SOLD REPORTED AS EXPENSE \$ 1,692

BAA TEEA3305L 07/06/22 Schedule D (Form 990) 2022

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

THE HANFORD MILLS MUSEUM AT EAST MEREDITH

Employer identification number

23-7321530

FORM 990, PART III, LINE 1 - ORGANIZATION MISSION

HANFORD MILLS MUSEUM OPERATES AN AUTHENTIC WATER AND STEAM-POWERED HISTORIC SITE.

WE INSPIRE AUDIENCES OF ALL AGES TO EXPLORE CONNECTIONS AMONG ENERGY, TECHNOLOGY,

NATURAL RESOURCES AND ENTREPRENEURSHIP IN RURAL COMMUNITIES, WITH A FOCUS ON

SUSTAINABLE CHOICES.

FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

THE HANFORD MILLS MUSEUM AT EAST MEREDITH, SITUATED ON A 175 YEAR OLD MILL SITE IN EAST MEREDITH, NY, IS AN OPERATING HISTORIC MILL MUSEUM WHICH FEATURES SAW MILLING AND GRIST MILLING, AS WELL AS THE WATER POWERED PRODUCTION OF WOOD PRODUCTS.

HANFORD MILLS MUSEUM HAS PUBLIC EVENTS AND EDUCATIONAL PROGRAMS DESIGNED FOR ALL CLASS LEVELS, K-12. THE MUSEUM HAS OVER 70 ACRES AND 16 HISTORIC BUILDINGS. THERE IS A WORKING WATER POWERED SAWMILL, GRISTMILL AND WOODWORKING SHOP, A 15 MINUTE ORIENTATION VIDEO, MANY DIFFERENT EXHIBITS, THE JOHN HANFORD FARMSTEAD COMPLEX, AND NATURE TRAILS.

CROP PROGRAM: 156 PROGRAMS IMPLEMENTED (1,247 TOTAL STUDENT INTERACTIONS)

EDUCATION OUTREACH INITIATIVES: 58 PROGRAMS IMPLEMENTED (1,107 STUDENT INTERACTIONS)

PUBLIC PROGRAMS: 4 EVENTS TOOK PLACE DURING THE 2022 SEASON, EACH WITH A THEME THAT CONNECTED TO THE MUSEUM'S MISSION AND THAT BROUGHT IN LOCAL ARTISTS, CRAFTSPEOPLE, AND PARNTER ORGANIZATIONS.

FORM 990, PART VI, LINE 2 - BUSINESS OR FAMILY RELATIONSHIP OF OFFICERS, DIRECTORS, ETC.

THERE WERE TWO FAMILY RELATIONSHIPS. GLENDA ROBERTS AND MARK ROBERTS HAVE A FAMILY

FORM 990, PART VI, LINE 2 - BUSINESS OR FAMILY RELATIONSHIP OF OFFICERS, DIRECTORS, ETC.
RELATIONSHIP.

FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

ALL BOARD MEMBERS ARE SENT A COPY OF THE FORM 990 FOR THEIR REVIEW. THE FINANCE COMMITTEE REVIEWS THE 990 PRIOR TO FILING. REVIEW OF FORM 990 CAN BE COMPLETED DURING THE COURSE OF A REGULARLY SCHEDULED HANFORD MILLS MUSEUM BOARD MEETING AT WHICH A QUORUM IS PRESENT. IN THE EVENT NO MEETING IS SCHEDULED PRIOR TO THE DUE DATE OF FILING FORM 990, THE FINANCE COMMITTEE MAY REVIEW AND APPROVE SAID FORM ELECTRONICALLY WITH ALL APPROVALS BEING FORWARDED TO THE TREASURER OF HANFORD MILLS.

FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS

BOARD MEMBERS AND SENIOR STAFF WILL ANNUALLY DISCLOSE AND PROMPTLY UPDATE ANY DISCLOSURES PREVIOUSLY MADE ON AN ANNUAL CONFLICT DISCLOSURE QUESTIONNAIRE FORM PROVIDED BY THE ORGANIZATION THAT REQUESTS THEM TO IDENTIFY THEIR INTERESTS THAT COULD GIVE RISE TO CONFLICTS OF INTEREST, SUCH AS A LIST OF FAMILY MEMBERS, SUBSTANTIAL BUSINESS OR INVESTMENT HOLDINGS, AND OTHER TRANSACTIONS OR AFFILIATIONS WITH BUSINESSES AND OTHER ORGANIZATIONS OR THOSE OF FAMILY MEMBERS AS WELL AS OTHER NONPROFIT ORGANIZATIONS.

FORM 990, PART VI, LINE 15A - COMPENSATION REVIEW & APPROVAL PROCESS - CEO & TOP MANAGEMENT EXECUTIVE DIRECTOR'S COMPENSATION REVIEW AND APPROVAL PROCESS CONSISTS OF A BOARD EVALUATION OF EXECUTIVE DIRECTOR CONDUCTED BY THE GOVERNANCE AND PERSONNEL COMMITTEE. THROUGH THE BUDGET PROCESS, THE FINANCE, GOVERNANCE AND PERSONNEL COMMITTEE APPROVE A TOTAL SALARY AMOUNT FOR THE UPCOMING FISCAL YEAR. THE EXECUTIVE DIRECTOR DETERMINES STAFF PAY INCREASES, IF ANY, AND THE ALLOCATION OF THE BUDGETED AMOUNT AMONGST THE FULL-TIME AND PART-TIME EMPLOYEES. RECOMMENDATIONS FOR INCREASES TO THE EXECUTIVE DIRECTOR'S SALARY ARE REVIEWED BY THE BOARD.

Employer identification number 23-7321530

FORM 990, PART VI, LINE 15B - COMPENSATION REVIEW & APPROVAL PROCESS - OFFICERS & KEY EMPLOYEES

ALL EMPLOYEES ARE GIVEN AN EVALUATION BY THE EXECUTIVE DIRECTOR ON AN ANNUAL BASIS.

FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE

GOVERNING DOCUMENTS INCLUDING THE CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS WILL BE MADE AVAILABLE TO THE PUBLIC UPON REQUEST. THESE DOCUMENTS SHALL BE KEPT BY THE TREASURER AS APPOINTED BY THE BOARD OF TRUSTEES OF THE HANFORD MILLS MUSEUM. THE TREASURER SHALL PRODUCE THE DOCUMENTS UPON RECEIPT OF A WRITTEN OR VERBAL REQUEST OF THE PUBLIC. THE TREASURER SHALL KEEP A RECORD OF THE WRITTEN AND/OR VERBAL REQUEST.

BAA Schedule O (Form 990) 2022

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

(c)
Legal domicile (state or foreign country)

(d) Total income

OMB No. 1545-0047

Open to Public Inspection

(f) Direct controlling entity

Department of the Treasury Internal Revenue Service Name of the organization

THE HANFORD MILLS MUSEUM AT EAST MEREDITH

(a)
Name, address, and EIN (if applicable) of disregarded entity

Employer identification number

(e) End-of-year assets

23-7321530 Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(b) Primary activity

(3)							
				" = 000 =			
Part II Identification of Related Tax-Exempt On had one or more related tax-exempt org	rganizations. Complete anizations during the ta	e if the organization ax year.	answered "Yes	s" on Form 990, P	art IV, line 34, be	cause it	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state	(d) Exempt Code	(e) Public charity status	s Direct controlling	()	g)
Name, address, and EIN of related organization	Primary activity	or foreign country)	section	(if section 501(c)(3)	entity	Sec 512 controlle	d entity?
						Yes	No
(1) HANFORD MILLS MUSEUM ENDOWMENT FND							
COMMUNITY_BANK_NA	GUDDODETNO			500(3)(0)			
ONEONTA, NY 13820 22-2777125	SUPPORTING ORGANIZATION	NY	501 (C) (3)	509(A)(3) TYPE II	N/A		Х
(2)	ORGANIZATION	INI	301 (C) (3)	TIFE II	IV/ A		^
(2)							
<u>(3)</u>							
<u>(4)</u>							
BAA For Panenwork Poduction Act Notice see the Instruc	tions for Form 990	ı	TEE AEOO11 07/21/22	1	Schodulo	D (Form 990	1) 2022

Part III	Identification of Related Organizations Taxable as a Partnership	complete if the organization answered "Yes" on Form 990, Part IV, line a partnership during the tax year.
ı artın	34, because it had one or more related organizations treated as	a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections	(f) Share of total income	e of total Share of		are of Dispropor- of-year tionate		(j) General or managing partner?		(k) Percentage ownership
		country)		512-514)			Yes	No	1065)	Yes	No	
<u>(1)</u>												
(2)												
(3)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	Sec 512 controlled	(i) 12(b)(13) led entity?	
		country)	entity	or trust)				Yes	No	
(1)										
	1									
	1									
(2)										
	1									
	1									
	†									
(3)										
	†									
	†									
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Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Χ

Yes No

1 a

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

b Gift, grant, or capital contribution to related organization(s)			1	l b	X
c Gift, grant, or capital contribution from related organization(s)			1	Іс Х	
d Loans or loan guarantees to or for related organization(s)			1	l d	X
e Loans or loan guarantees by related organization(s)			1	l e	X
f Dividends from related organization(s)			1	l f	X
g Sale of assets to related organization(s)			1	l g	X
h Purchase of assets from related organization(s)			1	l h	X
i Exchange of assets with related organization(s)			1	li	X
j Lease of facilities, equipment, or other assets to related organization(s)			1	١j	X
k Lease of facilities, equipment, or other assets from related organization(s)				1 k	X
I Performance of services or membership or fundraising solicitations for related organization(s)				11	X
m Performance of services or membership or fundraising solicitations by related organization(s)				1 m	X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1 n	X
o Sharing of paid employees with related organization(s)				1 o	Х
p Reimbursement paid to related organization(s) for expenses				1 p	Х
q Reimbursement paid by related organization(s) for expenses.				1 q	X
r Other transfer of cash or property to related organization(s)			🕝	1 r	Х
s Other transfer of cash or property from related organization(s)			📑	1 s	X
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including cover	red relationships and tran	saction thresholds.			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	Method	(d) of deter unt invol	mining
	type (a-s)		ano	<u> </u>	veu
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Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unre- lated, excluded from tax under	income section (related, unre- lated, excluded organizations?		(f) Share of total income (g) Share of end-of-year assets		(h) Disproportionate allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			from tax under sections 512-514)	Yes	No	•		Yes	No	, ,	Yes	No	
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Part VII Provide additional information for responses to questions on Schedule R. See instructions.